Intergovernmental, International and Aboriginal Relations

Annual Report
2011-2012

Alberta

Intergovernmental, International and Aboriginal Relations

Annual Report
2011-2012

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Preface

The Public Accounts of Alberta are prepared in accordance with the *Financial Administration Act* and the *Government Accountability Act*. The Public Accounts consist of the annual report of the Government of Alberta and the annual reports of each of the 21 ministries.

The annual report of the Government of Alberta contains ministers' accountability statements, the financial statements of the Province and the *Measuring Up* report, which compares actual performance results to desired results set out in the government's business plan.

On October 12, 2011, the government announced new ministry structures. The 2011-12 ministry annual reports and financial statements have been prepared based on the October 12, 2011 ministry structure.

The October 12, 2011 Ministry of Intergovernmental, International and Aboriginal Relations was comprised of Intergovernmental Relations (including the Immigration Policy Unit, formerly in the Ministry of Employment and Immigration); International Relations; the former Ministry of Aboriginal Relations; and the Francophone Secretariat (formerly in the Ministry of Municipal Affairs).

This annual report of the Ministry of Intergovernmental, International and Aboriginal Relations contains the ministers' accountability statement, the audited financial statements of the ministry and a comparison of actual performance results to desired results set out in the ministry business plan. This ministry annual report also includes other financial information as required by the *Financial Administration Act* and *Government Accountability Act*, either as separate reports or as a part of the financial statements, to the extent that the ministry has anything to report.

Subsequent Events

On May 8, 2012, the government announced cabinet restructuring. As a result, the Ministry of Intergovernmental, International, and Aboriginal Relations was restructured. The ministry's responsibilities for Aboriginal relations became part of the newly established "Ministry of Aboriginal Relations". The ministry's responsibilities for the Francophone Secretariat were transferred to the Ministry of Culture, and responsibilities for the Cabinet Policy Committee on Energy were transferred to the Executive Council. The ministry is now renamed as the "Ministry of International and Intergovernmental Relations". This most recent restructuring will be reflected in the 2012-13 Ministry Annual Report.

Minister's Accountability Statement

The ministry's annual report for the year ended March 31, 2012 was prepared under our direction in accordance with the *Government Accountability Act* and the government's accounting policies. All of the government's policy decisions as at June 15, 2012 with material economic or fiscal implications of which we are aware have been considered in the preparation of this report.

[ORIGINAL SIGNED BY]

Honourable Cal Dallas
Minister of International and
Intergovernmental Relations

[ORIGINAL SIGNED BY]

Honourable Robin Campbell
Minister of Aboriginal Relations

Message from the Minister of International and Intergovernmental Relations

I had the pleasure of overseeing Alberta Intergovernmental, International and Aboriginal Relations during its time as a merged ministry. This spring saw the return of stand-alone ministries, and I'm pleased to be reappointed as the Minister of International and Intergovernmental Relations.

Over the course of the year, IIR has strengthened the province's ties to Canadian and foreign governments, organizations and industry, and provided support to the Premier, members of Cabinet and other ministries across government. The ministry also coordinated government activities outside Alberta to advance Albertans' goals in a targeted way.

Building strategic and economic relationships is at the core of our work, and nowhere is this more apparent than in our energy development. In the past year, we continued dialogue with our largest trading partner, the U.S., through a number of advocacy activities and participation in 10 bilateral and multilateral councils and organizations, including the Pacific Northwest Economic Region and Council of State Governments. We also targeted key parliamentarians in Europe to ensure that the European Union's proposed fuel quality directive does not unfairly discriminate against the oil sands. This is in addition to the 250 international delegates we've had the opportunity to meet with via incoming missions.

One of IIR's priorities is to help Albertans compete successfully in Canadian and global markets. Our network of 10 international offices helps connect Albertans to trade and cultural opportunities abroad. Alberta's trade interests were also represented at the 8th World Trade Organization (WTO) Ministerial Conference in Geneva, Switzerland. IIR also worked with federal, provincial and territorial governments to improve free trade within Canada through ongoing negotiations on the Agreement on Internal Trade. Progress will also be made in addressing labour pressures as we work with the Governments of Saskatchewan and British Columbia to develop a joint New West Partnership labour force strategy.

Alberta is making strides beyond our borders, one step at a time. We need look no further than the many relationships we've strengthened and built over the past year to demonstrate that the work of IIR is making a difference in Canada and beyond.

[ORIGINAL SIGNED BY]

Cal Dallas

Minister of International and Intergovernmental Relations

Message from the Minister of Aboriginal Relations

As Alberta Aboriginal Relations returns to its roots as a stand-alone ministry, I am honoured to be appointed its Minister.

Aboriginal Relations is tasked with working on a government-to-government basis with First Nations and Métis communities to support strong and vibrant Aboriginal communities and people. Through coordinated leadership and grassroots initiatives backed by solid policy, we're making a difference in the lives of the more than 250,000 First Nations, Métis and Inuit people in Alberta.

Some highlights include initiatives we've undertaken to enhance participation of Aboriginal people in the workforce. The ministry led two strategic priorities in 2011/2012 to address workforce participation, including looking at opportunities to streamline grants that support Aboriginal economic development, and working to better support Aboriginal urban transitions. Our ministry is also supporting the Ministry of Human Services in the development of an Aboriginal Workforce Strategy.

The ministry continually reviews policy to ensure the needs of Aboriginal people are met in a timely and appropriate manner. Last year, the ministry reviewed Alberta's Aboriginal Policy Framework and the Alberta/Métis Nation of Alberta Association Framework Agreement, while continuing to implement the Protocol Agreement on Government-to-Government Relations. Work also began on the implementation of an agreement that would partner the Government of Alberta, the Chiefs of Alberta, and the Government of Canada, to improve educational outcomes for First Nations students.

Our ministry continues to support strong Aboriginal communities by administering the First Nations Development Fund and being an active member of Alberta's Safe Communities Initiative. Aboriginal Relations is also working with First Nations and Métis groups to coordinate an approach to Aboriginal consultation and land claims by balancing the rights of Aboriginal communities and the interests of industry.

Together with First Nations and Métis communities, we're continuing to improve outcomes for Alberta's Aboriginal population. We look forward to continuing to doing so again in 2012/2013.

[ORIGINAL SIGNED BY]

Robin Campbell
Minister of Aboriginal Relations

Management's Responsibility for Reporting

The executives of the individual entities within the ministry have the primary responsibility and accountability for the respective entities. Collectively, the executives ensure the ministry complies with all relevant legislation, regulations and policies.

Ministry business plans, annual reports, performance results and the supporting management information are integral to the government's fiscal and strategic plan, annual report, quarterly reports and other financial and performance reporting.

Responsibility for the integrity and objectivity of the financial statements and performance results for the ministry rests with the Minister of Intergovernmental, International and Aboriginal Relations. Under the direction of the Minister, we oversee the preparation of the ministry's annual report, including financial statements and performance results. The financial statements and the performance results, of necessity, include amounts that are based on estimates and judgments. The financial statements are prepared in accordance with Canadian public sector accounting standards. The performance measures are prepared in accordance with the following criteria:

- Reliability - information used in applying performance measure methodologies agrees with underlying source data for the current and prior years' results.
- Understandability - the performance measure methodologies and results are presented clearly.
- Comparability - the methodologies for performance measure preparation are applied consistently for the current and prior years' results.
- Completeness - goals, performance measures and related targets match those included in the ministry's Budget 2011.

As Deputy Ministers, in addition to program responsibilities, we are responsible for the ministry's financial administration and reporting functions. The ministry maintains systems of financial management and internal control which give consideration to costs, benefits and risks that are designed to:

- provide reasonable assurance that transactions are properly authorized, executed in accordance with prescribed legislation and regulations, and properly recorded so as to maintain accountability of public money;
- provide information to manage and report on performance;
- safeguard the assets and properties of the Province under ministry administration;
- provide Executive Council, the President of Treasury Board and Minister of Finance and the Minister of Intergovernmental, International and Aboriginal Relations information needed to fulfill their responsibilities; and
- facilitate preparation of ministry business plans and annual reports required under the *Government Accountability Act*.

[ORIGINAL SIGNED BY]

Roxanna Benoit
Deputy Minister
International and Intergovernmental Relations
June 15, 2012

[ORIGINAL SIGNED BY]

Bill Werry
Deputy Minister
Aboriginal Relations
June 15, 2012

RESULTS ANALYSIS

Ministry Overview

On October 12, 2011, the former ministries of International and Intergovernmental Relations and Aboriginal Relations were merged to create the new Ministry of Intergovernmental, International and Aboriginal Relations. On May 8, 2012, the government announced cabinet restructuring. As a result, the Ministry of Intergovernmental, International and Aboriginal Relations was restructured. The ministry's responsibilities for Aboriginal relations became part of the newly established "Ministry of Aboriginal Relations". The ministry's responsibilities for the Francophone Secretariat were transferred to the Ministry of Culture, and responsibilities for the Cabinet Policy Committee on Energy were transferred to the Executive Council. The ministry is now renamed as the "Ministry of International and Intergovernmental Relations".

Mission

Lead government-wide policies, strategies and partnerships with other Canadian and foreign governments, Aboriginal governments and organizations, as well as industry, to capitalize on Alberta's regional, national and global relationships and opportunities, and to support strong and vibrant Aboriginal communities and people.

Organizational Structure

The new ministry consists of four operational divisions and three supporting divisions and also supports the Francophone Secretariat, the Metis Settlements Appeal Tribunal and the Office of the Metis Settlements Ombudsman. The responsibilities of each of the ministry component entities are as follows:

Ministry Divisions

Intergovernmental Relations

Works with other Alberta ministries to ensure a coordinated provincial approach to intergovernmental relations, representing Alberta's interests in the Canadian federation. The division is responsible for advancing Alberta's interests at meetings of First Ministers, the Council of the Federation, the Premiers of the New West Partnership and the Alberta, Saskatchewan and British Columbia Cabinets; and also coordinates Alberta's overall international and domestic trade policy; fiscal, social, economic, immigration and resource policies; and other interprovincial and federal-provincial issues, including national unity.

International Relations

Works with other Alberta ministries to ensure a coordinated Alberta approach to international relations, advancing both strategic economic and intergovernmental priorities and promoting Alberta's interests in the development of Canada's foreign policy.

The ministry also manages Alberta's 10 international offices located in Beijing, Hong Kong, Shanghai, Taipei, Tokyo, Seoul, Mexico City, Munich, London and Washington, D.C. The international offices are responsible for trade promotion, investment attraction, environmental and energy advocacy and other international relations interests in their respective geographic regions. While all offices are

responsible for these activities, each office's mandate has been tailored to meet the opportunities and Alberta's priorities within the region. For example, the Alberta Washington Office focuses on advancing Alberta's policy interests in the U.S., and the Alberta United Kingdom Office has seen its mandate expand to include an increased focus on advocacy, while the other international offices have more of a trade and investment focus. An overview of the work of the international offices can be found in the annual Alberta International Offices Activity Report at http://www.international.alberta.ca.

First Nations and Métis Relations

Leads Alberta's relations with First Nations and Métis communities and supports government-to-government relationships with Treaty Grand Chiefs and Metis Settlements. This division also coordinates the province's relationship with the Metis Settlements General Council and the Métis Nation of Alberta Association and administers Alberta's unique Metis Settlements legislation. It also supports economic partnerships and promotes the well-being of Aboriginal people.

Consultation and Land Claims

Coordinates provincial government activities regarding land initiatives including policy related to First Nations consultation on land management and resource development and administers the First Nations Consultation Capacity Investment Program. This division also manages the province's involvement in treaty land entitlement claims.

Policy and Planning

Supports all sections of the ministry in development of recommendations regarding major Aboriginal policy issues and supports implementation of the *Aboriginal Policy Framework*. This division also supports corporate planning and ministry participation in federal-provincial-territorial relations on Aboriginal matters.

Corporate Services

Provides the essential corporate services and infrastructure for the planning and implementation of ministry activities in the following areas: Finance and Administration; Corporate Planning; Human Resources Services; Information Management and Information Technology; and Freedom of Information and Protection of Privacy.

Communications

Provides professional communication services, advice, planning, implementation and support to communicate ministry and government direction, policy and programs to Albertans, the media and other governments and stakeholders.

Supported Entities

Francophone Secretariat

The Government of Alberta established the Francophone Secretariat in 1999 in recognition of its commitment to its Francophone citizenry. In its role as a liaison between the government and Alberta's Francophone community, the Francophone Secretariat represents the needs of the Francophone community in Alberta and supports initiatives aimed at promoting French language and culture.

Metis Settlements Appeal Tribunal

The Metis Settlements Appeal Tribunal (MSAT) is a quasi-judicial body established by the *Metis Settlement Act* that promotes self-governance, certainty and respect within the Metis Settlements through adjudication, mediation and education. The chair of MSAT has a reporting function to the Minister of Intergovernmental, International and Aboriginal Relations. Administrative support and staffing are provided by the ministry.

Office of the Metis Settlements Ombudsman

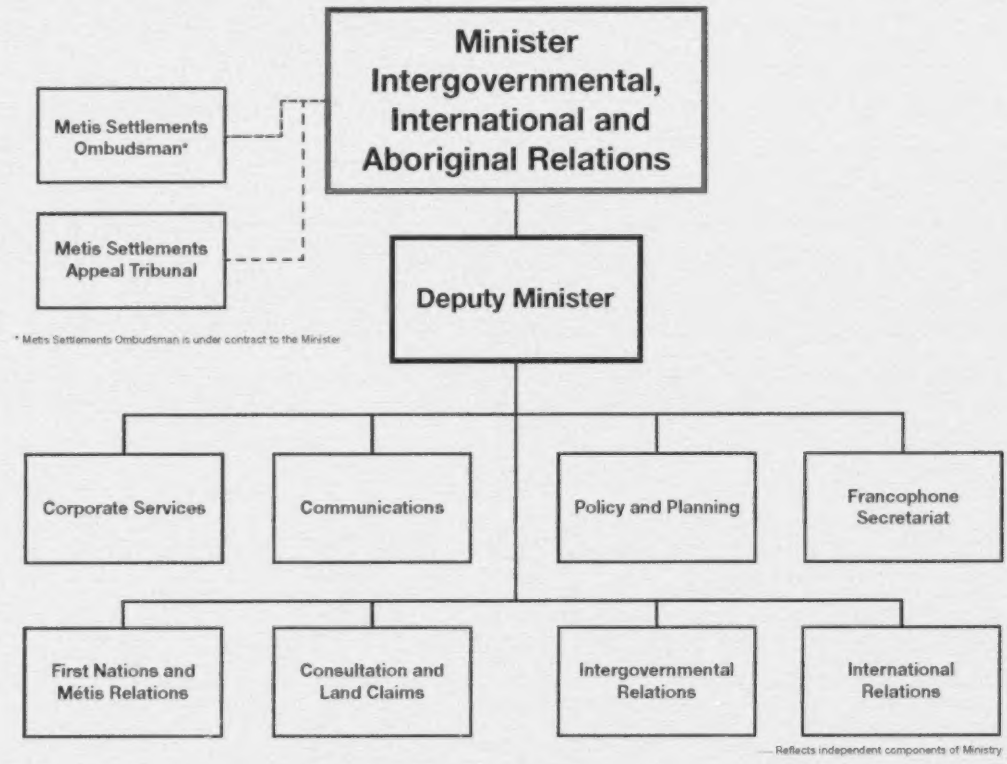
The Office of the Metis Settlements Ombudsman (MSO) is an impartial structure with delegated ministerial authority through government regulation. The MSO inspects and investigates the financial and administrative condition of the Metis Settlements and reports its findings to the Minister.

NOTE 1: As per the stipulations of the Treasury Board and Enterprise Ministry Annual Report Standards 2011-12 guide, each ministry's annual report is based on the respective ministry's 2011-14 business plan, as presented in Budget 2011. Therefore, the listed goals for the new Ministry of Intergovernmental, International and Aboriginal Relations are based on the 2011-14 business plans of the former ministries of International and Intergovernmental Relations and Aboriginal Relations.

NOTE 2: Alberta does not accent the word "Metis" when associated with Settlements legislation.

Ministry of Intergovernmental, International and Aboriginal Relations Organization Structure

(For the fiscal year ended March 31, 2012)



Review Engagement Report (Auditor General's Report)

AUDITOR GENERAL *Alberta*

To the Members of the Legislative Assembly

I have reviewed the performance measure identified as "Reviewed by Auditor General" in the *Ministry of Intergovernmental, International and Aboriginal Relations 2011-12 Annual Report*. The review performance measure is the responsibility of the Ministry and is prepared based on the following criteria:

- Reliability – information used in applying performance measure methodology agrees with underlying source data for the current and prior years' results.
- Understandability – the performance measure methodology and results are presented clearly.
- Comparability – the methodology for performance measure preparation is applied consistently for the current and prior years' results.
- Completeness – the goal, performance measure and related target match those included in the Ministry's Budget 2011.

My review was made in accordance with Canadian generally accepted standards for review engagements and accordingly, consisted primarily of enquiry, analytical procedures and discussion related to information supplied to me by the Ministry.

A review does not constitute an audit and, consequently, I do not express an audit opinion on the performance measure. Further, my review was not designed to assess the relevance and sufficiency of the reviewed performance measure in demonstrating Ministry progress towards the related goal.

Based on my review, nothing has come to my attention that causes me to believe that the "Reviewed by Auditor General" performance measure in the Ministry's 2011-12 Annual Report is not, in all material respects, presented in accordance with the criteria of reliability, understandability, comparability, and completeness as described above.

[ORIGINAL SIGNED BY MERWAN N. SAHER, FCA]

Auditor General

May 11, 2012

Edmonton, Alberta

The performance measure reviewed by the Auditor General is noted with a triple asterisk (***) on the Performance Measures Summary Table.

Performance Measures Summary Table

	GOALS/ PERFORMANCE MEASURE(S)	PRIOR YEARS' RESULTS				TARGET	CURRENT ACTUAL
		2007-08	2008-09	2009-10	2010-11		2011-12
1.	**Goal:** Aboriginal communities and people fully participate in Alberta's economy and society						
1.a	Number of Aboriginal strategic economic development initiatives, partnerships and capacity building projects*	24	24	32	34	**20****	34
2.	**Goal:** Alberta's coordinated approach to Aboriginal consultation and land claims enhances resource development certainty by reconciling the rights of Aboriginal communities and the interests of industry						
2.a	Number of First Nations with a single point of contact for consultation***	42	40	44	46	**44**	46

* **The wording of this measure has been adjusted to reflect program objectives and to ensure consistency with the 2012-15 ministry business plan.**

** **Targets for this measure have been increased to 34 in the 2012-15 ministry business plan to reflect the ministry's performance achievements in recent years.**

*** **Indicates Performance Measures that have been reviewed by the Office of the Auditor General.**

The performance measures indicated with three asterisks were selected for review by ministry management based on the following criteria established by government:

- Enduring measures that best represent the goal and mandated initiatives.
- Measures for which new data is available.
- Measures that have well established methodology.

Methodology, Data Sources and Results

Economic Projects

1.a Number of Aboriginal strategic economic development initiatives, partnerships and capacity building projects

This measure includes the number of projects funded through both the Strategic Economic Initiatives program and the Economic Capacity Building program. These programs support Aboriginal organizations, communities and people to more fully participate in Alberta's economy.

This measure is calculated based on the number of approved projects for both programs. Applicants for both programs may include First Nations, Tribal / Regional Councils, First Nations companies and organizations, Métis organizations and non-government organizations that directly promote economic capacity-building in Aboriginal communities. Non-Aboriginal applicants may also be considered where there is demonstrated Aboriginal support.

In 2011-12, the Strategic Economic Initiatives and Economic Capacity Building programs funded 18 and 16 projects respectively, for a total of 34 projects. The results significantly exceeded the target due to a number of factors, including enhanced awareness and increased uptake of the program by Aboriginal communities. In addition, the ministry established positive partnerships through direct

liaison with a variety of funding partners, as well as embarking on a collaborative working model that resulted in increased funding provided by more entities. This enabled the programs to leverage opportunities from other partners and to fund more projects than anticipated out of the existing budget.

Contacts for Consultation

2.a Number of First Nations with a single point of contact for consultation

This measure is the number of First Nations with a single point of contact for consultation regarding the management and development of Crown land. The ministry requires that First Nations identify a contact person as a condition for First Nations Consultations Capacity Investment Program (FNCCIP) funding. First Nations not accessing funding may also voluntarily identify a single point of contact.

Names of contacts for consultation purposes endorsed by the First Nation are provided by First Nations before being posted on the ministry's website so that Project Proponents (such as industry stakeholders proposing projects) can initiate consultations with First Nations whose Rights and Traditional Uses may be adversely impacted by a proposed project.

The number of First Nations with a single point of contact increased from 44 in 2009-10 to 46 in 2010-11. In 2011-12, the ministry was able to maintain the result of 46 First Nations with a single point of contact for consultation.

The number of First Nations with a single point of contact can vary from year to year, depending on factors such as First Nation elections and other internal First Nation issues. The ministry offers information on the FNCCIP to First Nations experiencing changes in governance to inform their decisions regarding access to the program. In 2011-12, the ministry continued its efforts to strengthen relationships with First Nations and to maintain and promote the profile of the program.

Discussion and Analysis of Results

Goal: Alberta is a leader in building key strategic and economic relationships

The ministry builds and strengthens Alberta's key strategic and economic relationships within Canada and internationally. It works toward developing cooperative, collaborative approaches on issues of mutual importance with its partners and clients to address challenges and to take advantage of opportunities. Through its network of international offices, the ministry also helps Alberta businesses, educators, researchers and cultural promoters connect with their counterparts around the world.

quickfact

In 2011-12, the Government of Alberta signed 198 international and intergovernmental agreements.[1]

Internationally, engage in strategic advocacy activities with decision-makers to demonstrate that Alberta is a secure, reliable and responsible energy provider.

The ministry coordinates Alberta's participation at annual meetings of U.S. bilateral councils and multilateral organizations. During 2011-12, Alberta strengthened its relationships and advocated its economic priorities to the U.S. by participating in these meetings:

2012 Federal Energy and Environmental Matters Conference (The Energy Council), Washington, D.C. – March 2012

Mel Knight, MLA for Grande Prairie-Smoky, represented Alberta at the 2012 Federal Energy and Environmental Matters Conference. The event, organized by the Energy Council, focused on oil and gas taxation, economics and national security, trade, environmental protection and industry regulation. Mel Knight also attended the Pacific NorthWest Economic Region Arctic Caucus roundtable with Governors, Senators and members of the U.S. House of Representatives and discussed the Alaska Northern Waters Task Force, the development of an Alaska Arctic Strategy, Canada's role in the Arctic Council and future collaborative opportunities.

Ports-to-Plains Alliance Quarterly Board Meeting, San Antonio, Texas – February 2012

Len Mitzel, MLA for Cypress-Medicine Hat, Alberta's representative on the Ports-to-Plains Alliance (PTP), attended the PTP quarterly board meeting and the seventh Annual Texas Transportation Forum. During the PTP meeting he spoke on Alberta's important role in North American energy security and commitment to responsible resource development.

Pacific NorthWest Economic Region State Capital Visit, Juneau, Alaska – January 2012

George Groeneveld, MLA for Highwood, and Chair of the Alberta Pacific NorthWest Economic Region (PNWER) Delegate Council, represented Alberta during the PNWER state capital visit to Juneau.

Canadian/American Border Trade Alliance Annual Conference, Washington, D.C. – October 2011

Len Mitzel, MLA for Cypress-Medicine Hat, represented Alberta during the Canadian/American Border Trade Alliance (Can/Am BTA) annual Washington, D.C. conference where he spoke about Alberta's value to the U.S. as a stable and secure provider of energy.

American Legislative Exchange Council Annual Meeting, New Orleans, Louisiana – August 2011

The Minister attended the American Legislative Exchange Council annual meeting, where the Minister spoke about Alberta's role in North American energy security and met with U.S. legislators.

Bowhay Institute for Legislative Leadership Development Program, Madison, Wisconsin – August 2011

Wayne Drysdale, MLA for Grande Prairie-Wapiti, participated as Alberta's designate in the annual Bowhay Institute for Legislative Leadership Development (BILLD) program. This is an annual professional development and leadership training program sponsored by the Council of State Governments Midwestern Legislative Conference (CSG-Midwest) for new CSG-Midwest and associated member legislators.

Council of State Governments-West Annual Meeting, Honolulu, Hawaii – August 2011

Ty Lund, MLA for Rocky Mountain House, and Dave Rodney, MLA for Calgary Lougheed, represented Alberta at the Council of State Governments-West (CSG-WEST) annual meeting. In addition to representing the province on several CSG-WEST committees, they promoted Alberta's role as the host of the 2012 meeting.

Annual Summit of the Pacific NorthWest Economic Region, Portland, Oregon – July 2011

Alberta's Minister of Sustainable Resource Development, who was also serving as the Pacific NorthWest Economic Region (PNWER) president, led the Alberta delegation to the Annual PNWER Summit. The Alberta delegation included the Ministers of Advanced Education and Technology; Energy; Environment; and International and Intergovernmental Relations, as well as nine MLAs (four of whom were members of Alberta's PNWER Delegate Council). Energy, environment, innovation and regional collaboration were key areas of focus for the Alberta delegation.

Council of State Governments Midwest Legislative Conference Annual Meeting, Indianapolis, Indiana – July 2011

The Minister participated in the Council of State Governments (CSG) Midwest Legislative Conference annual meeting to advance Alberta's important and growing role as a secure and responsible energy supplier. The mission provided an opportunity to ensure U.S. decision-makers understood the scope of energy development in Alberta and the contribution that the oil and gas industry makes to creating jobs for Canadians and Americans.

Ports-to-Plains Energy Summit Broomfield, Colorado – April 2011

Len Mitzel, MLA for Cypress-Medicine Hat, and Alberta's representative on the Ports-to-Plains Alliance Board of Directors, participated in the second annual Ports-to-Plains Energy Summit. He emphasized the importance of Alberta's continued commitment and capacity to serve as a secure, reliable and environmentally responsible supplier of energy to the U.S.

Incoming Visits/Missions to Alberta

Bringing key decision-makers and opinion leaders to Alberta to see our energy development and environmental stewardship first hand continues to be one of the most effective advocacy tools at Alberta's disposal. Alberta has seen positive results from visits in past years, and fiscal year 2011-12 was no exception.

Alberta worked to ensure that the European Union's (EU) proposed fuel quality directive (FQD) did not unfairly discriminate against the oil sands. The Province also facilitated visits by key Europeans ranging from EU Parliamentarians to working level staff of EU member states as a key component of Alberta's overall engagement. Other visits included those of U.S. Members of Congress and state legislators, European legislators, think tanks, academics and diplomats.

In total, the ministry directly facilitated oil sands site visits and Alberta energy and environment focused programs and briefings for almost two dozen delegations, involving over 250 participants.

Within Canada, engage with decision-makers across Canada in strategic advocacy activities to demonstrate that Alberta is a secure, reliable and responsible energy provider.

The ministry supported the following domestic strategic advocacy missions:

Domestic Premier's Missions

The Premier undertook a mission to Toronto and Ottawa in November 2011 to renew relations with the federal government and strengthen the lines of communication and trust between governments. Premier Redford also engaged key Canadian business leaders in dialogue on the Alberta economy as a key driver of the Canadian economy. The Premier also met with Prime Minister Harper in November 2011 to share perspectives on key national and global issues.

Additionally, the ministry provided support and advice to the Premier on many domestic intergovernmental meetings, such as Premier Redford's January 11, 2012 meeting with Quebec Premier Jean Charest in Quebec City. Premier Redford also met with British Columbia Premier Christy Clark in October 2011, Ontario Premier Dalton McGuinty in Toronto in November 2011, Nova Scotia Premier Darrell Dexter in Victoria in January 2012 and Nunavut Premier Eva Aariak in March 2012 in Edmonton. The purpose of these meetings was to discuss Premier Redford's objectives for a Canadian Energy Strategy, as well as the potential for bilateral energy cooperation in areas of mutual interest.

quickfact...

2011 was the second best year for Alberta exports on record. Alberta exported a total of $93.0 billion worth of goods in 2011, up 18 per cent from $78.7 billion worth of goods in 2010.[2]

Alberta Energy Minister's Delegation to the Kananaskis Conference – July 2011

The Federal-Provincial-Territorial Conference of Ministers responsible for Energy and Mines was hosted by Alberta.

Ministers discussed common issues and areas of possible collaboration including: regulatory reform; energy efficiency; energy information and awareness; new markets and international trade; and smart grids and electricity reliability.

The importance of an effective and efficient regulatory system with timely, transparent, fair and predictable processes was identified to be of paramount importance. To that end, the ministers reaffirmed their commitment to working toward the shared objective of 'one-project/one-review' for environmental assessments and associated regulatory processes. The goal is to position Canada on a sustainable path of long-term growth and job creation, while maintaining the highest standards of environmental protection.

The ministers also released the *Canada as a Global Energy Leader: Toward Greater Pan-Canadian Collaboration* paper and related Action Plan. These documents can be found at http://www.energy.gov.ab.ca/Initiatives/3083.asp.

Implement and expand the New West Partnership with British Columbia and Saskatchewan.

During 2011-12, Alberta worked with its New West Partnership (NWP) Trade Agreement partners — British Columbia and Saskatchewan — to ensure full implementation of the Agreement.

Streamlining of the Transportation Regulations within the NWP Jurisdictions

On July 1, 2011, the three provinces announced a significant streamlining of their transportation regulations making it easier for the trucking industry to operate on an interprovincial basis.

Additionally, each province continues to provide advance notification to the others with respect to all new measures that impact trade, investment and/or labour mobility, thereby ensuring that no new obstacles are introduced.

Premiers Clark, Redford and Wall met in Edmonton on December 13, 2011 to discuss the ongoing joint work under the NWP agreement and potential new initiatives.

The Premiers agreed on developing a joint mission to Ottawa in 2012 to engage the federal government on several key issues, including a Canadian Energy Strategy, immigration, labour market development and greenhouse gas regulations. They agreed to intensify the role of the partnership in promoting the political interests of the New West within Confederation. The Premiers agreed to further explore a number of avenues to address labour market needs, including immigration, training and Aboriginal employment. They also emphasized the importance of promoting Western Canada to new international markets and the need for innovation in agriculture, energy and environmental technologies in support of long-term economic growth.

quickfact

Alberta exported 22 per cent of Canada's total exports in 2011.[2]

As a result of the December NWP Meeting, Alberta is working with officials in British Columbia and Saskatchewan on the NWP Labour Force Strategy initiative. Ministry officials act as key contacts, on behalf of Alberta, for the development of this cross-jurisdictional strategy.

Foster ongoing collaboration between the government and the francophone community in priority areas such as communication strategies, ministerial forums and federal-provincial agreements.

The ministry, through the Francophone Secretariat, continued efforts to promote information on existing government resources in French and coordinated the participation of a number of government ministries and agencies in the *Foire Accent*, a community-organized fair on French resources and services.

The Canada-Alberta Agreement on French Language Services was renewed for 2011-2013. As part of the 2011-12 action plan under this Agreement, more than 30 initiatives received funding to develop and/or enhance programs and services in French, in areas including early childhood and family services, settlement services, heritage preservation and major festivals.

quickfact...

In 2011, the U.S. consumed $80.7 billion worth of Alberta's goods, or 87 per cent of Alberta's total exports. [2]

Goal: Albertans compete successfully in Canadian and global markets

The ministry, with the support of its network of international offices, promotes the export of value-added products and professional, scientific and technical services to target markets. It also leads initiatives to attract, retain and expand international investment in Alberta to facilitate the growth, diversification and competitiveness of Alberta's economy. The ministry also enhances opportunities for Albertans through the negotiation, implementation and ongoing management of trade agreements that promote the free flow of goods, services, people and investment in Canada and internationally.

Through national and province-specific initiatives, promote liberalization of trade, investment and labour mobility within Canada.

Over the course of 2011-12, Alberta worked with the federal, provincial and territorial governments under the *Agreement on Internal Trade* (AIT) to improve the AIT dispute mechanism that allows persons to bring complaints against governments. The purpose of this work was to ensure full labour mobility for all financial sector occupations and to reconcile corporate registration requirements across the country. Additionally, Alberta successfully challenged Ontario's restrictions on the practice of public accounting, thereby allowing Alberta public accountants to serve clients in the Ontario market.

Work with the Government of Canada to maximize the use of the federal immigration system to contribute to the building and strengthening of Alberta's labour force.

The ministry is collaborating with Saskatchewan and British Columbia, as well as other Alberta ministries, to develop a joint New West Partnership labour force strategy.

It is working in partnership with Human Services, the federal government and other provinces to explore and develop a renewed immigration system that will better meet the needs of Alberta and the rest of Canada. This work is aimed at developing innovative new approaches that emphasize the importance of immigration in meeting Alberta's labour market and economic needs.

The ministry is working with Human Services, Enterprise and Advanced Education, the federal government, the United States government and stakeholders to pursue a skilled worker pilot project. This project will be implemented under the Temporary Foreign Worker Annex to the Agreement for Canada-Alberta Cooperation on Immigration. Involvement in attraction activities specific to the United States is planned under the project.

The ministry supported and continues to support the Premier and the Minister in their meetings with counterparts and stakeholders on immigration and labour market issues.

Internationally, promote liberalization of trade, investment and labour mobility.

The Minister attended the 8th World Trade Organization (WTO) Ministerial Conference in Geneva, Switzerland, December 15-17, 2011. The conference provided the opportunity to press Alberta's key interests and priorities with the Canadian federal Minister of International Trade, as well as with representatives from other WTO members.

quick**fact**...

Alberta's exports to Mexico, Canada's other *North American Free Trade Agreement* partner and Alberta's fourth largest export destination, increased 29 per cent to $936.0 million in 2011.[2]

The Minister attended the annual meeting of Federal-Provincial-Territorial Ministers Responsible for International Trade in Ottawa, February 27 and 28, 2012. This meeting provided the opportunity to press Alberta's key interests and priorities in Canada's trade policy agenda (Canada-European Union (EU)), Canada-India negotiations as well as Canada's initiatives with China, Japan and the Trans-Pacific Partnership negotiations.

Ministry officials participated in the Canada-EU Comprehensive Economic and Trade Agreement (CETA) negotiations, including at formal Rounds (April 11-15, 2011; July 11-15, 2011; October 16-21, 2011), and other Canada-EU face-to-face negotiating sessions (January 30-February 3, 2012; March 19-23, 2012). This attendance, together with attendance at federal-provincial-territorial preparatory sessions, helped ensure Alberta's key priorities and interests were communicated to federal negotiators and, where appropriate, European Commission officials.

Expand Alberta's traditional export markets and pursue new market opportunities to advance Alberta's international priorities.

In 2011-12, the Premier undertook four international missions to promote Alberta as an environmentally responsible global energy centre offering excellent opportunities for investment and trade.

The Minister also undertook four missions in 2011-12 to help advance Alberta's trade, investment and intergovernmental interests abroad.

Two MLA-led missions also took place on behalf of the Minister.

The ministry provided leadership and coordination for all the missions undertaken by the Premier, the Minister and MLAs.

Premier's Missions:

Mission to Washington, D.C. and New York City, N.Y. – March 2012

The Premier travelled to Washington, D.C. and New York City, N.Y. to further highlight the global importance of Alberta's energy resources. She met with government and business leaders in both cities.

In Washington, the Premier spoke at the Woodrow Wilson International Center for Scholars and met with Members of Congress and the Inter-American Development Bank.

In New York, she spoke at a high-level energy investment conference and outlined Alberta's environmentally responsible approach to energy development in meetings with both the Council on Foreign Relations and the Foreign Policy Association.

Mission to Chicago, Illinois – February 2012

The Premier outlined her commitment to responsible energy production and her vision for a Canadian Energy Strategy during meetings with a diverse set of stakeholders in Chicago. The group included leading Illinois executives, the Chicago Council on Global Affairs, local union leadership and prominent elected officials.

Mission to New York City, N.Y. and Washington, D.C. – November 2011

The Premier led an Alberta delegation to the U.S. to highlight the value of Alberta's oil sands and its critical contribution toward job creation and economic sustainability on both sides of the border.

Mission to Washington, D.C. and Boston, Massachusetts – June to July 2011

The Premier, along with the Minister of Advanced Education and Technology, promoted Alberta's biotechnology industry at the BIO 2011 International Convention in Washington, D.C.

The Premier also promoted Alberta's commitment to responsible energy development during a meeting with Congressional and U.S. administration officials in Washington, D.C., as well as with the Governor of Massachusetts in Boston.

Minister's Missions:

Mission to France, Switzerland and the United Kingdom – December 2011

The Minister met with European investors and business representatives to grow Alberta's trade and investment relations in these key markets.

In Geneva, the Minister participated in the World Trade Organization policy meetings to discuss the Doha Round of negotiations and emphasize Alberta's support for free trade.

Mission to Doha, Qatar – December 2011

As the head of the Canadian delegation to the World Petroleum Congress, the Minister delivered the keynote speech at the Canadian Ministerial session and promoted Alberta's dynamic energy industry and positive business climate.

Mission to New Orleans and Baton Rouge, Louisiana – August 2011

The Minister made a presentation on North American energy security at the American Legislative Exchange Council Annual Summit in New Orleans.

In Baton Rouge, the Minister met with the Louisiana State University Center for Energy Security to highlight the importance of Alberta's energy resources and expertise for North American energy security.

Mission to Bellingham and Seattle, Washington – April 2011

The Minister promoted the importance of strong Alberta-U.S. relations during her opening speech of Western Washington University's "Bridging Distances: Past and Future Perspectives on Canada-U.S. Relations" conference and participated in the 40th anniversary celebration for the Center of Canadian-American studies at the University.

MLA Missions on behalf of Minister:

Canada Connects, Washington, D.C. – May 2011

As MLA for Red Deer-South and the Parliamentary Assistant to the Minister of Finance and Enterprise, Cal Dallas joined the Canada Connects mission to Washington, D.C. The mission tied into a program organized by the Alberta Enterprise Group, a non-profit organization that advocates for Alberta's interests in Canada and abroad. Cal Dallas represented Alberta at meetings and information sessions with Members of Congress, senior U.S. administration officials, opinion leaders and business groups.

Ports-to-Plains Alliance, Washington, D.C. – May 2011

Len Mitzel, MLA for Cypress-Medicine Hat, and Alberta's representative on the Ports-to-Plains Alliance (PTP) Board of Directors, participated in the annual advocacy "fly-in" mission held annually by PTP. As part of the delegation, Len Mitzel met with federal U.S. legislators to discuss topics of importance to Alberta and the Alliance. He promoted Alberta's important role in energy security, commitment to responsible resource development and the economic benefits of the province's agriculture community. The delegation also discussed existing and future transportation in the PTP corridor.

Assist businesses and organizations to showcase Alberta's attractive investment climate and pursue valuable connections with potential international investors, partners and customers to grow and diversify Alberta's economy.

The ministry partners with the Canadian government, other provincial governments, foreign government agencies, international financial institutions and industry associations to assist export-ready Alberta businesses in marketing their products and services internationally and building relationships with potential investors, partners and customers. Efforts are also made to promote Alberta to targeted companies within priority sectors and to capital investors as an attractive destination for foreign direct investment.

quickfact

In 2011, exports to the Asia-Pacific grew 14 per cent to a total of $7.4 billion.[2]

To this end, Alberta supported 43 separate trade shows/events in 2011-12. The following examples highlight some of the initiatives undertaken:

China International Petroleum and Petrochemical Technology and Equipment Exhibition, Beijing, China – March 2012

This event is the largest petroleum show in Asia and one of the world's top three petroleum exhibitions. The ministry led a delegation of Alberta companies and organizations to the event and profiled Alberta expertise by organizing one-on-one matchmaking sessions and business meetings.

The ministry partnered with the Canadian Embassy in China along with the China National Petroleum Corporation-Alberta Petroleum Centre to facilitate Alberta representation at the event.

Mobile World Congress, Barcelona, Spain – February to March 2012

The Mobile World Congress is the premier global event for the mobile industry. The ministry led a delegation of Alberta companies to the event and worked with the Department of Foreign Affairs and International Trade and Export Development Canada to organize matchmaking events.

Thailand International Petroleum Technology Conference 2012, Bangkok, Thailand – February 2012

This event is a flagship multidisciplinary technical event in the Eastern Hemisphere. The ministry led a delegation of Alberta-based companies to participate in the Alberta Pavilion at the conference.

An Alberta networking event was organized for Alberta companies to meet with prominent local oil and gas companies.

Pollutecs Horizons, Paris, France – November to December 2011

Pollutecs Horizons is one of the world's premier events dedicated to the business of environmental technology products, practices and innovations. The ministry organized and led Alberta companies to participate in the showcase and provided matchmaking opportunities for the companies.

Private Sector Liaison Officer Mission to Colombia and Peru – November 2011

The ministry partnered with the Greater Houston Partnership, Global Midwest Alliance (Chicago), the World Trade Center Utah and Flanders Investment and Trade (Belgium) to organize and lead a Private Sector Liaison Officer (PSLO) multi-country and multi-sector (energy, environment and education) mission to Colombia and Peru.

The program included meetings with the World Bank, Inter-American Development Bank, trade representatives from Canada and individuals from other local business contacts. A total of 42 participants from six countries were part of the mission.

Colombia International Petroleum Conference, Bogota, Colombia – November 2011

The ministry led a mission of several oil and gas service and equipment companies from Alberta to participate in the conference. Alberta companies had the opportunity to showcase their technologies, learn about the Colombian heavy oil market, identify business opportunities and potential partners and attend briefing seminars and networking events.

Alberta Shale Gas Mission, Beijing, China and Seoul, South Korea – June to July 2011

The ministry led this mission for Alberta industry and private companies presenting at the Shale Gas World Asia 2011 Conference to promote unconventional gas investment opportunities in Alberta and Canada.

The ministry secured a Canadian presence at the conference and also led and co-organized Alberta shale gas seminars for the Chinese and Korean petroleum industries.

Computex Taipei 2011, Taipei, Taiwan – May to June 2011

Computex Taipei has become the largest computer exhibition in Asia and the second largest in the world. As part of the Alberta Information and Communications Technology (ICT) Industry Showcase-North Asia Series, the ministry set up an Alberta showcase featuring Alberta ICT companies in the Canadian Pavilion and organized market briefings, business matchmaking meetings and seminars.

Goal: Alberta's interests are coordinated and advanced

The ministry leads the coordination of Alberta's policies and activities as they relate to other governments within Canada and internationally. The ministry coordinates Alberta's participation and leadership within the Canadian federation in pursuit of a federal system that best serves the needs of Albertans and Canadians. It also works to provide a strategic approach to Alberta's international relations and to implement initiatives that effectively promote Alberta's interests and priorities to foreign governments.

Advance Alberta's interests by implementing an international strategy.

The ministry worked in partnership with other Alberta ministries to develop strategically focused programs for incoming visits by diplomats, elected representatives, senior officials and other policy makers. Programs for incoming international delegations are designed to advance Alberta's economic and intergovernmental priorities while meeting visitors' objectives.

The ministry developed and coordinated over 30 programs for incoming international visitors to Alberta, including notable visits from:

Thirteen Norwegian Parliamentarians – March 2012
UN Undersecretary General Sha Zukang – February 2012
U.S. Ambassador David Jacobson – December 2011
Italian Ambassador Andrea Meloni – November 2011
Utah Governor Gary Herbert – November 2011
Three Members of the U.S. House of Representatives – October 2011
Canadian Honorary Consuls in the U.S. – September 2011
Japanese Consul General Susumu Fukuda – June 2011
Belgian Ambassador Bruno Ban Der Pluijm – June 2011
South African High Commissioner Mohau Pheko – June 2011
Spanish Ambassador Eudaldo Mirapeix – May 2011
Chinese Ambassador Zhang Junsai – May 2011

Additionally, the ministry worked with other ministries to provide leadership and coordination on Alberta's twinning relationships with the aim of strengthening intergovernmental relations abroad.

The year 2011 marked the 30th anniversary of the Heilongjiang-Alberta sister province relationship. Throughout 2011-12, the ministry worked with other Alberta ministries to carry out several anniversary activities, including two science and technology roundtables; a hockey exchange; and a visit to Alberta by Heilongjiang Vice Governor Du Jiahao. The events culminated in a winter snow sculpting and ice carving festival on the legislature grounds in January 2012. As part of Heilongjiang's anniversary gift to the province, the Heilongjiang government sent a delegation of ice and snow carvers to Alberta.

quickfact

In 2011, Alberta's exports to the 27 members of the European Union increased 33 per cent, from $1.2 billion to $1.6 billion.[2]

The ministry led the development of the province's international relationships and strategies. For example, the ministry supported and contributed to key events in Alberta and internationally that promoted Alberta's advocacy priorities on energy and environmental stewardship. Highlights of these activities include:

- The November 2011 Biennial Conference of the Association of Canadian Studies in the U.S.
- The October 2011 Canada-Korea Forum 9 organized by the Asia Pacific Foundation.
- The June 2011 Wilton Park (UK) Conference on New Energy Frontiers.
- The May 2011 China and India/Global Power Shift/Opportunities for Canada and Alberta Conference organized by the Institute for Public Economics at the University of Alberta.

The ministry has a longstanding relationship with China's oil and gas sector through the China National Petroleum Corporation (CNPC)-Alberta Petroleum Centre (CAPC). In support of this relationship, the ministry co-sponsored two management and technical training programs for CNPC employees. These programs introduced Alberta's energy and environmental equipment and services expertise to CNPC managers for potential application in China's oil fields.

Alberta's international offices assist other ministries to ensure a coordinated and consistent approach to international objectives.

The ministry provided leadership and advice across the Alberta government to ensure a coordinated and consistent approach to Alberta's international priorities. Alberta's international offices play an important role in achieving integration and alignment of the province's international goals by actively supporting the work of other Alberta ministries. Key results for the year include support to the following missions:

- Minister of Energy mission to speak at the Barclays Capital Energy Conference in New York City, N.Y. – September 2011
- Minister of Advanced Education and Technology mission to BIO 2011 in Washington, D.C. – June to July 2011
- Minister of Children and Youth Services mission to London, England – June to July 2011
- Minister of Education mission to the Organization for Economic Cooperation and Development's Education Policy Seminar in Tokyo, Japan – June 2011
- Minister of Energy mission to New York City, N.Y. and Washington, D.C. – May 2011
- Minister of Treasury Board and Enterprise mission to Harbin, Beijing and Shanghai, China – May 2011

In collaboration with other ministries, ensure a coordinated and consistent approach to key intergovernmental objectives and to intergovernmental agreements.

Ministry officials also attended a variety of intergovernmental meetings along with Ministers, Deputy Ministers and other senior officials to provide support and advice. Key results for the year include the following:

- The Annual Meeting of Federal, Provincial and Territorial Finance Ministers in Victoria, British Columbia – December 18, 2011. Ministry officials provided verbal briefings and advice during the course of the meetings to ensure Alberta's intergovernmental interests were accommodated.
- The ministry supported Alberta Health and Wellness in negotiating three intergovernmental agreements with Canada Health Infoway to develop electronic health records in Alberta. Alberta's Electronic Health Record is a crucial element in Alberta's health innovation agenda.

quickfact...

Alberta's exports to Latin America and the Caribbean (excluding Mexico) increased 33 per cent, from $673.2 million in 2010 to $896.0 million in 2011.[2]

- The ministry supported Alberta Solicitor General and Ministry of Public Security in negotiating the Provincial Police Service Agreement with Public Safety Canada. The Agreement authorizes the Royal Canadian Mounted Police to aid in the administration of justice in Alberta over the next 20 years (through 2032).

Provide policy advice, strategic analysis and support to the Premier to advance Alberta's position at major intergovernmental meetings.

The ministry provided support and advice at multiple intergovernmental conferences attended by the Premier in 2011-12.

The Council of the Federation Winter meeting in Victoria, British Columbia – January 16-17, 2012

In 2011-12, there were two Council of the Federation meetings. The Council of the Federation meeting held in early 2012 was focused on discussion of healthcare and fiscal arrangements. Some of the outcomes of this meeting were:

- The establishment of two Premier-led working groups: The Healthcare Innovation Working Group (co-chaired by Premiers Ghiz (PEI) and Wall (Saskatchewan)), and the Fiscal Arrangements working group (led by Premier Selinger (Manitoba)). The working groups will report their findings to Premiers at the summer 2012 meeting in Nova Scotia.
- The goals of the Healthcare Innovation Working group are to drive a collaborative process for transformation and innovation of our healthcare systems. The working group will focus on three key areas: scope of practice, human resources management and clinical practice guidelines.
- The goal of the Fiscal Arrangements Working Group is to, as a first step, assess the fiscal impact of the current federal fiscal proposals.

The Council of the Federation Summer Meeting in Vancouver, British Columbia – July 20-22, 2011

The agenda of the summer meeting was anchored by three themes: Families, Jobs and the Economy; Healthcare; and Fiscal Arrangements. Some of the outcomes from the summer meeting that were key for Alberta included:

- Premiers agreed to meet again in early 2012 to further discuss healthcare and fiscal arrangements.
- Premiers directed their Ministers of Emergency Management to work with the federal government to develop a new long-term national disaster mitigation program and report back by May 2012.
- Premiers also acknowledged that timely development of strategic infrastructure and policies is necessary to facilitate trade, particularly with key areas such as Asia. Premiers agreed to support and encourage the development and expansion of infrastructure, such as ports, gateways and transportation initiatives.

The Western Premiers' Conference in Yellowknife, NWT – June 20-22, 2011

The Westerns Premiers' Conference agenda was organized around identifying strategic opportunities to further grow the Western economy and ensure safe communities and healthy families. Some of the key outcomes for Alberta out of this meeting were:

- In light of some of the natural disasters that occurred in 2010-11, Western Premiers urged the federal government to develop a new long-term Canada-wide disaster mitigation program.
- Western Premiers noted that the West is a key gateway for imports from Asian to North American consumers, and there is a need for strategic development of physical infrastructure. Infrastructure such as railways, roads, gateways, ports, airports, pipelines and liquefied natural gas terminals, to facilitate this trade.
- Western Premiers renewed their call for the federal government to increase Provincial Nominee Program levels and increase Canada's immigration target range.

Goal: Aboriginal communities and people fully participate in Alberta's economy and society

The ministry provides leadership on Aboriginal policy and oversees agreements between the Government of Alberta and Aboriginal governments and organizations. By building relationships with Aboriginal communities and organizations, industry, governments and other partners, the ministry strengthens economic and social opportunities for Aboriginal people in Alberta. It provides advice, guidance and specialized knowledge to other ministries, governments and industry and works with Aboriginal communities and organizations to support the transfer of knowledge, skills and tools. It also administers Alberta's Metis Settlements legislation and associated governance entities and the First Nations Development Fund. All of these activities support effective relationships, policies and initiatives, as well as healthy, vibrant Aboriginal communities and people.

Review the *Aboriginal Policy Framework* and participate in the development of Government of Alberta programs and services to support the well-being and self-reliance of Aboriginal communities and people.

In 2011-12, the ministry continued its review of Alberta's *Aboriginal Policy Framework (APF)*, which outlines the government-wide approach to Aboriginal relations. The ministry has engaged Aboriginal organizations to provide input for the review. Feedback from Aboriginal groups is important to ensuring the APF continues to reflect the relationships, roles and responsibilities of all orders of governments aimed at working together to improve social and economic opportunities for Aboriginal people.

quickfact...

"Aboriginal people" is a collective name for the original people of North America and their descendants. The Canadian constitution recognizes three groups of Aboriginal people: Indian (First Nations), Métis and Inuit. These are three distinct peoples with unique histories, languages, cultural practices and spiritual beliefs.

Lead the Government of Alberta in the implementation of the *Protocol Agreement on Government-to-Government Relations* to build effective relationships with First Nations.

In May 2008, the Government of Alberta and the Grand Chiefs and Vice Chiefs of Treaties 6, 7 and 8 signed the historic *Protocol Agreement on Government-to-Government Relations*, which sets out a framework for continued collaboration between the parties on matters of mutual concern.

The third and fourth annual meetings of the Premier and Grand Chiefs took place on May 31, 2011 and March 12, 2012, respectively. On January 19, 2012, there was a Protocol Agreement meeting between Grand Chiefs and Ministers.

quickfact

Alberta's Aboriginal ancestry population is close to 250,000 and increased 23 per cent in five years (2001-2006).[3]

Some of the important matters discussed during these meetings included: Alberta's review of *The Government of Alberta's First Nations Consultation Policy on Land Management and Resource Development* and related Guidelines; the progress that was made under the Memorandum of Understanding on First Nations Education; and matters related to First Nations children and youth.

Work with the Metis Settlements General Council towards the objectives of effective governance, enhanced accountability and sustainability.

On May 25, 2011, the Premier, the Minister of Aboriginal Relations and the President of the Metis Settlements General Council (MSGC) signed an agreement that committed to a process "to conclude long term governance and funding arrangements," called the Long Term Arrangements. Significant preliminary work has been done to identify the interests of the parties, and the parties reached agreement on guiding principles and areas requiring attention.

quickfact

Alberta is home to Canada's third-largest Aboriginal identity population, the majority (63 per cent) living in urban areas.[4]

The ministry also provided a three-year, three million dollar funding envelope for infrastructure on Metis Settlements to reflect Alberta's commitment to ensure Settlements can provide essential services to their members. The approach was to first apply the funds towards any Settlement infrastructure emergencies and then to apply funds towards infrastructure in need of repair (based on an independent engineering study) or updating to prevent future emergencies.

Some funding was also provided for information studies for the Long-Term Arrangements. The ministry continued to support the enhanced policing program for Metis Settlements.

The enhanced policing pilot program, which had five additional RCMP officers dedicated to the eight Metis Settlements, continued for a second year. Preliminary indications suggest that the program is successful and is contributing to safer communities. The ministry provides funding for the program from the Safe Communities initiative.

The ministry also facilitated discussions between Alberta Energy and the Metis Settlements to resolve Alberta Energy's hold on oil and gas postings on Metis Settlement lands. This resulted in the Ministers of Energy and Aboriginal Relations and the President of the Metis Settlements General Council amending the Co-Management Agreement, on August 30, 2011, to allow for an alternative process respecting the exploration and development of oil and gas. The Co-Management Agreement is a Schedule to the *Metis Settlements Act* and provides for rules respecting sub-surface mineral development.

Through the Alberta/Métis Nation of Alberta Association (MNAA) Framework Agreement, work with the MNAA and other ministries towards enhancing the economic and community well-being of Métis people.

Alberta and the Métis Nation of Alberta Association (MNAA) signed a seven-year Framework Agreement in June 2008. The Agreement is a means for the Alberta government and the MNAA to work together to strengthen Métis economic and social development and well-being, while helping to preserve Métis identity and cultural heritage.

In 2011-12, a joint Alberta/MNAA committee conducted the first of three reviews, required by the Framework Agreement, to determine the adequacy of funding provided to the MNAA by Alberta. The first review did not result in any changes to the funding provided by the province.

Strengthen strategic partnerships with Aboriginal organizations, governments, industry and others to address barriers and improve educational outcomes for Aboriginal people.

Memorandum of Understanding on First Nations Education

Signed in February 2010, the Tripartite (provincial – First Nations – federal) Memorandum of Understanding (MOU) on First Nations Education is intended to improve education outcomes for First Nations students. It is a long-term framework for collaboration among the parties to address education-related issues, such as parental and community engagement, Treaty and cultural awareness, and tuition and education service agreements. The MOU began at the *Protocol Agreement on Government-to-Government Relations* table and supports its goals. In 2011-12, there was continued progress in implementing the MOU, which establishes an equal partnership among the Government of Alberta, the Chiefs of Alberta and the Government of Canada, and a comprehensive strategic framework to improve educational outcomes for First Nations students.

quickfact...

Alberta has one of the youngest Aboriginal populations in the country. Almost a third (31 per cent) of the province's Aboriginal population is under 14 years of age, compared to 19 per cent of the non-Aboriginal population.[4]

Eight MOU sub-tables have been established to examine issues identified in the memorandum. In April 2012, the sub-tables submitted their reports, which included findings and recommendations for review.

Parties to the MOU have also worked throughout the year to implement the communication strategy. This strategy includes presenting MOU information updates to a variety of stakeholders, such as First Nations leadership, educators and community members, and the development of a third edition of an MOU newsletter.

Aboriginal Affairs Working Group

The Aboriginal Affairs Working Group (AAWG) is composed of provincial and territorial ministers of Aboriginal Affairs and leaders of the five National Aboriginal Organizations (NAO). It was established by Premiers and NAO leaders in 2009 as a way to work together to effectively improve social and economic outcomes for First Nation, Métis and Inuit people.

quickfact

In June 2009, a total of 8,106 people were members of Alberta's Metis Settlements.[5]

In 2011-12, the AAWG developed work plans on three key priorities: closing the education gap, closing the income gap and ending violence against Aboriginal women and girls. Alberta is committed to these priorities and is working with Alberta Aboriginal groups to enhance education and economic development opportunities and end violence.

National Aboriginal Women's Forum – June 15-17, 2011

Ministry officials attended the National Aboriginal Women's Forum (the Forum) co-hosted by British Columbia and the Native Women's Association of Canada in Vancouver, BC – June 15-17, 2011.

The Forum highlighted leading examples, processes and collaborations that could help end violence against Aboriginal women.

The ministry shared leading Alberta initiatives at the Forum and sponsored the travel and accommodation for representatives from eight provincial Aboriginal organizations to attend and, for some organizations, to present at the Forum.

Co-lead the First Nations, Métis and Inuit workforce participation initiative and work with Aboriginal, government and industry partners to improve Aboriginal participation in the workforce and employment outcomes for Aboriginal people.

In October 2009, an MLA Committee was appointed to engage with Aboriginal leaders, organizations and stakeholders (industry, training and service providers, educational institutions and economic development organizations) to discuss workforce participation, challenges and opportunities, and to develop a report. In May 2011, the Government of Alberta released the MLA Report *Connecting the Dots: Aboriginal Workforce and Economic Development in Alberta* and the corresponding Government of Alberta response.

A key recommendation of the MLA report and a strategic priority of the Government of Alberta is the development of an Aboriginal Workforce Strategy, intended to address the workforce and skills training needs of Aboriginal people in Alberta. The ministry is supporting the Ministry of Human Services in the development of this strategy and looks forward to working with Aboriginal communities in developing this important strategy over the coming year.

quickfact...

There are 48 First Nations and 136 reserves covering three Treaty areas in Alberta: Treaty 6 (central), Treaty 7 (south), and Treaty 8 (north).

The ministry is leading two strategic priorities: looking at opportunities to streamline grants that support Aboriginal economic development and working to better support Aboriginal urban transitions.

In relation to economic development, the ministry initiated a Funders Table in 2011-12, comprised of various provincial and federal government departments. The purpose of this Funders Table is to collectively assess Aboriginal economic development grant applications or proposals and to identify potential funding partners.

In addition, under the Aboriginal Economic Partnerships Initiative, the Government of Alberta committed $4.95 million towards Aboriginal economic development. These projects aimed to enhance the capacity of Aboriginal people and communities to fully participate in Alberta's economy.

The ministry provided $100,000 in funding to the Aboriginal Friendship Centre of Calgary and the Aboriginal Council of Lethbridge to assist in their capacity to address issues around transition services and workforce participation.

The ministry launched an important new cross-ministry project, the Aboriginal Relations Youth Internship Program. This two-year internship is a mutually beneficial arrangement, whereby recent graduate interns gain valuable experience in government, while the sponsoring departments benefit from the Aboriginal expertise and perspective the interns could provide.

In 2011-12, the ministry, working with the Ministry of Human Services, implemented the program by hiring three interns. Two interns worked with Human Services, on such files as Aboriginal economic development and human resources issues. The third intern worked with the ministry on Aboriginal consultation and urban Aboriginal issues, among other things.

As this program was a success, other ministries have sought to become partners. It is anticipated that in 2012-13, seven interns will be hired across four ministries.

Administer the First Nations Development Fund to support economic, social and community development projects.

The ministry has administered the First Nations Development Fund (FNDF) Grant Program since 2008. The FNDF is part of government's First Nations Gaming Policy, and both the Policy and the FNDF were developed and endorsed through a collaborative process with First Nations. The FNDF Grant Program is an excellent source of support for First Nations' economic, social and community development projects.

How the FNDF Works

The FNDF Grant Program receives 40 per cent of the net revenue from government-owned slot machines in First Nations casinos in Alberta. Of this 40 per cent, 75 per cent is available to the five host First Nations who have casinos, and 25 per cent is shared among the other First Nations in Alberta. Of the 25 per cent going to First Nations that do not have casinos, half is divided equally among the other eligible First Nations; the other half is divided according to First Nations population figures.

In 2011-12, FNDF distributed approximately $112 million to First Nations to support over 250 community-based and community-designed programs, including land-use planning; improving on-reserve infrastructure; housing; projects engaging youth and supporting Elders; and support for First Nations-owned businesses to improve employment and economic opportunities. Some of the projects supported in 2011-12 include:

- $1,400,000 for a 10-unit housing project on Cold Lake First Nation;
- $587,500 for the operation and management costs of the Education Department at Tsuu T'ina Nation;
- $304,494 for the construction of new homes for Samson Cree Nation;
- $300,000 for the construction of a Pow-Wow Arbor for Piikani Nation;
- $63,441 for an Elders' Lodge on Alexander First Nation;
- $180,000 for a youth Natural Resource Career Enhancement program at Horse Lake First Nation;
- $170,520 for the purchase of a road grader for Tall Cree First Nation;
- $139,250 for a Labour Force and Business Development Strategy at Paul First Nation;
- $66,194 for an Employment Transition Program at Ermineskin Tribe; and
- $29,494 for the Youth Recreational Program in the Fort McMurray #468 First Nation.

Support improved outcomes for urban Aboriginal people through policy development and collaboration with other ministries, Aboriginal organizations, other governments, and private and non-profit sector partners.

Alberta is committed to working with the urban Aboriginal community, as well as federal, municipal and Aboriginal governments, to improve socio-economic outcomes for Aboriginal people residing in Alberta's urban centres.

Friendship Centres

Friendship centres are non-profit Aboriginal organizations that provide a variety of services including health, employment and housing information and recreation and cultural programs.

Examples of programs offered by Friendship Centres in Alberta include:

- Aboriginal Parenting (Athabasca Native Friendship Centre);
- Aboriginal Homeless Initiative (Aboriginal Friendship Centre of Calgary); and
- Oskayuk program for youth (Edson Friendship Centre).

The Alberta Native Friendship Centres Association (ANFCA) is the provincial organization that provides organizational support and helps build the capacity of individual Friendship Centres.

quickfact

Alberta's Metis population was 84,495 in 2006. This is the largest Metis population in Canada.[4]

In 2011-12, the ministry provided ANFCA and the 20 Alberta Friendship Centres with $757,000. This funding assists in supporting local community programming and Friendship Centre operations.

In addition, the ministry provided $250,000 in funding to five Friendship Centres for urban initiatives, including projects related to organizational capacity and community development.

In February 2012, the Government of Alberta, in conjunction with the Government of Canada and the City of Edmonton, hosted an Edmonton Aboriginal Gathering and Dialogue. Representatives from a range of organizations — including business and industry, community service and Aboriginal organizations — attended the dialogue to discuss their interest for collaboration and coordination to improve the quality of life for Aboriginal people in Edmonton. In addition, the ministry formed an interdepartmental committee to examine Government of Alberta initiatives for urban Aboriginal people.

Work with other ministry partners in the Safe Communities initiative and with Aboriginal communities and organizations to support safe and secure families and communities.

The ministry is an active member of Alberta's Safe Communities Initiative (SafeCom), a partnership of nine ministries led by Justice and Attorney General. Through SafeCom, the ministry works with other ministries, public safety partners and Aboriginal communities and organizations to promote safer communities. Activities include supporting the development and implementation of Alberta's Crime Prevention Framework and Alberta's Gang Reduction Strategy and its outcomes.

The ministry assisted Aboriginal communities and organizations to develop proposals for Safe Communities Innovation Fund (SCIF) grant funding. SCIF grants, which are funded by Alberta Justice and Attorney General, support three-year community crime prevention projects that are grounded in evidence-based models and practices. These projects address issues such as domestic violence, addictions and mental health.

In 2011-12, nine SCIF-supported projects were implemented addressing the needs of Aboriginal people, families and communities. These projects received investments totalling nearly $7 million from SCIF.

quickfact...

There are eight Metis Settlements in Alberta, comprising 512,121 hectares (1.25 million acres). This is the only recognized Metis land base in Canada.

Some of the 2011-12 Aboriginal Community Crime Prevention Projects included:

- Siksika Health Services - Siksika Family Violence Response Initiative
- Bent Arrow Traditional Healing Society - New in Town Aboriginal Welcome Service (Edmonton)
- McMan Youth, Family and Community Services Association South Region-McMan Fetal Alcohol Spectrum Disorder Crime Reduction Project (Cardston, Pincher Creek, Piikani and Kainai)
- Lakeland Fetal Alcohol Spectrum Disorder - Lakeland Women's Recovery Centre (Cold Lake)
- Enoch Cree Nation Health Services - Second Chance for Young Moms

- Bigstone Health Commission - Healthy Families (Wabasca)
- Dene Tha' First Nation - Oo'jon T'sana (Living Healthy) (Assumption)
- Big Brothers Big Sisters Society Wood Buffalo - Full Circle Mentoring Program (Ft. McMurray)
- High Prairie Native Friendship Centre - Northern Police Cadet Corp
- Aboriginal Community Initiatives continues to support the Youth Justice Committee program (led by Solicitor General and Public Security) by working with Aboriginal communities on youth justice issues.

Goal: Alberta's coordinated approach to Aboriginal consultation and land claims enhances resource development certainty by reconciling the rights of Aboriginal communities and the interests of industry

The province has a duty to consult when constitutionally protected rights may be adversely impacted by Crown decisions on land management and resource development. The ministry oversees the development and alignment of Government of Alberta legislation, policies and initiatives that affect Aboriginal communities and their rights. The ministry provides leadership, advice and support to other ministries to develop and implement consultation policy and guidelines. It supports First Nations to enhance their capacity for participation in land management and resource development consultations. This includes requiring a single point of contact to ensure that project proponents and the provincial government have a designated consultation contact in First Nations communities. The ministry also coordinates Alberta's participation in the settlement of treaty land entitlement claims. These initiatives support certainty for land management and resource development and promote greater economic competitiveness.

Lead implementation of Alberta's First Nations Consultation Policy on Land Management and Resource Development and the associated guidelines to increase the effectiveness of consultation processes.

Alberta's First Nations Consultation Policy

Alberta was one of the first provinces to develop and implement a consultation policy. The *Government of Alberta's First Nations Consultation Policy on Land Management and Resource Development* was introduced in 2005. Associated guidelines on how to implement the policy were released in 2006 and updated with First Nations and industry input in 2007.

In 2011-12, Alberta continued its review of the *First Nations Consultation Policy on Land Management and Resource Development*, which outlines the province's approach to meeting its legal duty to consult on potential adverse impacts on First Nations' constitutional rights.

This comprehensive review process is a cross-ministry initiative led by the ministry and has included the gathering and analysis of feedback from First Nations, industry and municipal representatives on the Consultation Policy and the overall consultation process.

Multiple meetings with these groups, as well as their representative organizations and associations, occurred during the fiscal year. Resulting changes to the Consultation Policy will help ensure First Nations consultation in Alberta continues to be respectful of Treaty rights while creating a more confident and predictable investment climate.

Help to strengthen Alberta's competitiveness by working with First Nations on a new approach which provides for mutual benefits and greater resource development certainty.

Alberta has begun a dialogue with First Nations on economic benefits that will improve social outcomes and strengthen First Nations participation in the economy. Through the revision of its First Nations Consultation Policy and Guidelines, Alberta is increasing its resource development competitiveness.

Work with First Nations on a government-to-government basis and with industry and other ministries to better coordinate the consultation initiative.

Geodata Mapping Initiative

Identifying the geographic areas where First Nations exercise Treaty rights is an ongoing challenge in the consultation process. Knowing which First Nations to notify and consult on resource development projects is a crucial step in effective and meaningful consultation.

The ministry and Sustainable Resource Development (SRD) (co-leads), with participation from other supporting ministries, are working with First Nations to develop a series of maps that illustrate where First Nations may have an interest in being consulted on land management and resource development. These maps will serve as an important tool to guide decision makers on where to direct First Nations consultation for a particular resource development or land management project.

In 2011-12, the ministry, SRD and other involved ministries met with 42 of 48 First Nations in Alberta to introduce the Geodata Mapping initiative. The remaining First Nations will have an opportunity to be engaged in the Geodata Mapping initiative before the end of 2012-13.

Work has also begun on the next phase of the Geodata Mapping initiative to collect additional information, including input from First Nations, leading to the development of maps to better inform the First Nations consultation process.

Coordination of Consultation

The ministry leads the Aboriginal Consultation Coordination Group (ACCG), which is made up of cross-ministry officials involved in consultation. ACCG coordinates a consistent government approach to effectively

quickfact...

Since 1986, Alberta has been involved in the successful settlement of 13 TLE claims. The settlement of land claims provides economic opportunities for First Nations. In addition, the settlement of treaty land entitlement claims provides certainty for First Nations, governments and industry with respect to resource development.

implement Alberta's Aboriginal consultation initiative. Also, as part of implementing the consultation initiative, the ministry administers the Aboriginal Consultation Information System (ACIS), a web-based database allowing cross-ministry government consultation staff to share information on specific projects and initiatives. ACIS usage is rising, owing to the number of cross-ministry project teams using the system.

Cross-ministry and Inter-governmental Functions

The ministry supports cross-ministry and inter-government coordination of First Nations consultation. As part of this initiative, the ministry is currently supporting Alberta's review of its water management policy by helping to engage First Nations in water sub-tables.

The ministry is also supporting implementation of the Lower Athabasca Regional Plan while continuing to support consultation on the South Saskatchewan Regional Plan. The ministry continues to support a number of government and industry-led initiatives to help ensure Alberta's consultation obligations are adequately fulfilled. This includes support on such initiatives as Comprehensive Regional Infrastructure Sustainability Plans and industry-led projects.

Working with Other Governments

The ministry works closely with other provincial and territorial governments, as well as with Canada, to more effectively coordinate consultation on a national level. The ministry continues to co-lead with Nova Scotia the Federal-Provincial-Territorial Working Group on Aboriginal Consultation and Accommodation. This has led to ensuring more consistent consultation practices across Canada and developing approaches to manage consultation-related issues shared by all jurisdictions.

The ministry also works closely with Canada to ensure consistency between the consultation approaches of Alberta and the federal government. Both governments continue to work together to develop joint tools to more efficiently address consultation and share information in order to better coordinate consultation activities.

Support consultation capacity and work with First Nations to enhance their participation in land management and resource development consultations.

First Nations Consultation Capacity Investment Program

The government's First Nations Consultation Capacity Investment Program (FNCCIP) assists First Nations to effectively participate in the consultation process with industry and Alberta. FNCCIP funding helps First Nations work with Alberta and resource developers who undertake projects that may adversely impact constitutionally protected Treaty rights. The program assists First Nations to develop effective, functioning consultation structures, helps build First Nations' consultation staff capacity by providing funding for training and helps implement Alberta's First Nations Consultation Policy.

One of the program's key outcomes is to create a single point of contact in each First Nation to help ensure timely consultation with project proponents. Names of contacts for consultation purposes endorsed by a First Nation are provided in writing by First Nations before being posted on the

ministry's website. This allows project proponents (such as industry stakeholders proposing projects) to initiate consultation with First Nations whose rights and traditional uses may be impacted by a proposed project.

Work with other ministries, the federal government and First Nations towards resolution of land-related negotiations, in particular treaty land entitlement claims for which Alberta has an obligation under the Natural Resources Transfer Agreement.

A signing ceremony was held in Wabasca on September 12, 2011 to celebrate the historic Bigstone Cree treaty land entitlement (TLE) claim. The Bigstone claim was by far the largest and most complex TLE settlement in Alberta. Implementation of the Canada-Alberta Agreement respecting the Bigstone Cree Nation treaty land entitlement claim is ongoing. In addition, negotiations on a number of TLE claims are ongoing, including the Beaver First Nation and Fort McMurray First Nation.

Treaty Land Entitlement (TLE)

The ministry works with other ministries, the Government of Canada and First Nations on land-related negotiations, including TLE claims and Specific Claims. TLE claims arise when a First Nation did not receive all of the land to which it was entitled under the terms of a Treaty. Specific Claims arise when the federal government has breached obligations under the *Indian Act* involving administration of Indian funds or disposition of Indian land. First Nations may be legally entitled to land and/or financial compensation. While land claims are a federal responsibility, Alberta has a constitutional obligation under the Natural Resources Transfer Agreement (*Constitution Act, 1930*) to transfer back to Canada unoccupied Crown lands necessary to allow Canada to settle claims with First Nations.

[1] Alberta International and Intergovernmental Relations Inventory of Intergovernmental Agreements, May 14, 2012.
[2] Statistics Canada via World Trade Atlas, retrieved February 23, 2012.
[3] Statistics Canada, 2001 and 2006 Censuses of Canada.
[4] Statistics Canada, 2006 Census of Canada.
[5] Alberta Municipal Affairs, 2010 Official Population List.

Ministry Expenses by Function

TABLE 1 » MINISTRY EXPENSES BY FUNCTION
For the year ended March 31, 2012
(IN THOUSANDS)

	2011-12 BUDGET	2011-12 ACTUAL	RESTATED 2010-11 ACTUAL
Regional Planning and Development	$ 145,729	$ 143,774	$ 178,697
Agriculture, Resource Management and Economic Development	14,952	14,444	13,873
General Government	10,038	8,894	8,695
Recreation and Culture	1,161	1,190	1,184
Ministry Expenses	$ 171,880	$ 168,302	$ 202,449

The consolidated budgets and financial statements of the Government of Alberta classify government expenses by function. An expense function is defined as a classification that identifies the principal purpose for which an expense is incurred, rather than the activity involved. For budget purposes, expenses are allocated to 12 functions: Health; Education; Social Services; Agriculture, Resource Management and Economic Development; Regional Planning and Development; Protection of Persons and Property; Transportation, Communications and Utilities; Environment; Recreation and Culture; Housing; General Government; and Debt Servicing Costs.

The ministry's expenses fall under four functions:

- Regional Planning and Development, including services to Aboriginal communities and Aboriginal consultation and land claims;
- Agriculture, Resource Management and Economic Development, which includes a wide array of ministry services related to the development and promotion of the Alberta economy, such as trade promotion, investment attraction and the administration of Alberta's international offices;
- General Government, comprising expenses pertaining to Alberta's formal relations with the federal government, other provinces and foreign governments; and,
- Recreation and Culture, including expenses to support the Francophone communities and organizations.

The table above is a comparison of the ministry's 2011-12 actual expenses to the 2011-12 budget and the 2010-11 actual expenses.

The actual expenses for 2011-12 were $168.3 million, which resulted in a surplus of $3.6 million. The majority of the ministry surplus can be attributed to lower First Nations Development Fund (FNDF) grant funding to reflect lower FNDF revenues ($1.5 million). The amount of grant funding that can be approved through FNDF is based on available revenues generated by casinos at host First Nations. In addition, the ministry's expenditures decreased by $2.1 million mainly due to savings through employee salaries and benefits and legal contracts, and partly due to the government reorganization announced in October 2011.

The ministry expenses for 2011-12 were $34.1 million lower than expenses in the previous year. The variance is attributed mainly to the 2010-11 land and legal settlements ($41 million) and decreased funding to First Nations and Métis Relations ($3.2 million), partly offset by higher FNDF expenses compared to 2010-11 ($10.2 million).

FINANCIAL INFORMATION

Ministry of Intergovernmental, International and Aboriginal Relations

FINANCIAL STATEMENTS
For the year ended March 31, 2012

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Independent Auditor's Report

To the Members of the Legislative Assembly

Report on the Financial Statements

I have audited the accompanying financial statements of the Ministry of Intergovernmental, International and Aboriginal Relations,which comprise the statement of financial position as at March 31, 2012, and the statements of operations and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

My responsibility is to express an opinion on these financial statements based on my audit. I conducted my audit in accordance with Canadian generally accepted auditing standards. Those standards require that I comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

Opinion

In my opinion, the financial statements present fairly, in all material respects, the financial position of the Ministry of Intergovernmental, International and Aboriginal Relations as at March 31, 2012, and the results of its operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

[ORIGINAL SIGNED BY MERWAN N. SAHER, FCA]

Auditor General

June 8, 2012

Edmonton, Alberta

Financial Statements

STATEMENT OF OPERATIONS

Year ended March 31, 2012

(IN THOUSANDS)

	2012		2011
	BUDGET (SCHEDULE 4)	ACTUAL	ACTUAL RESTATED (NOTE 3)
Revenues (SCHEDULE 1)			
Transfers from Government of Canada	$ 650	$ 650	$ 650
Other Revenue	40	616	1,123
	690	1,266	1,773
Expenses - Directly Incurred (NOTE 2b AND SCHEDULE 9)			
Program (SCHEDULES 3 AND 5)			
Ministry Support Services	$ 8,525	$ 7,717	$ 7,855
Intergovernmental Relations	4,860	3,949	3,794
International Relations	15,138	14,868	14,178
Francophone Secretariat	1,161	1,190	1,184
First Nations and Métis Relations	13,430	13,785	17,010
First Nations Development Fund	115,500	114,022	103,781
Metis Settlements Ombudsman	764	626	1,194
Metis Settlements Appeal Tribunal	1,119	1,102	1,085
Consultation and Land Claims	10,312	10,054	10,340
Policy and Planning	1,071	989	988
Land and Legal Settlements	-	-	41,040
	171,880	168,302	202,449
Net Operating Results	$(171,190)	$(167,036)	$(200,676)

The accompanying notes and schedules are part of these financial statements.

STATEMENT OF FINANCIAL POSITION

As at March 31, 2012

(IN THOUSANDS)

	2012	2011 RESTATED (NOTE 3)
ASSETS		
Cash and Cash Equivalents	$ 1,932	$ 1,938
Accounts Receivable (NOTE 4)	383	10,620
Advances (NOTE 5)	527	924
Tangible Capital Assets (NOTE 6)	407	480
	$ 3,249	$ 13,962
LIABILITIES		
Accounts Payable and Accrued Liabilities	$ 58,787	$ 53,201
NET LIABILITIES		
Net Liabilities at Beginning of Year	(39,239)	(362)
Net Operating Results	(167,036)	(200,676)
Net Financing Provided from General Revenues	150,737	161,799
Net Liabilities at End of Year	(55,538)	(39,239)
	$ 3,249	$ 13,962

Contractual obligations and contingent liabilities (NOTES 7 AND 8)

The accompanying notes and schedules are part of these financial statements.

STATEMENT OF CASH FLOWS

Year ended March 31, 2012

(IN THOUSANDS)

	2012	2011 RESTATED (NOTE 3)
Operating Transactions		
Net Operating Results	$ (167,036)	$(200,676)
Non-cash items included in Net Operating Results		
Amortization	90	152
Provision for Vacation Pay	195	(5)
	(166,751)	(200,529)
Decrease in Accounts Receivable	10,237	23,251
Increase in Accounts Payable and Accrued Liabilities	5,391	15,191
Cash Applied to Operating Transactions	(151,123)	(162,087)
Capital Transactions		
Acquisition of Tangible Capital Assets	(17)	-
Investing Transaction		
Decrease in Advances	397	259
Financing Transactions		
Net Financing Provided from General Revenues	150,737	161,799
Decrease in Cash and Cash Equivalents	(6)	(29)
Cash and Cash Equivalents at Beginning of Year	1,938	1,967
Cash and Cash Equivalents at End of Year	$ 1,932	$ 1,938

The accompanying notes and schedules are part of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS

NOTE 1 AUTHORITY AND PURPOSE

The Ministry of Intergovernmental, International and Aboriginal Relations operates under the authority of the *Government Organization Act*, Chapter G-10, Revised Statutes of Alberta 2000.

The purpose of the ministry is to lead government-wide policies, strategies and partnerships with other Canadian and foreign governments, Aboriginal governments and organizations, as well as industry, to capitalize on Alberta's regional, national and global relationships and opportunities, and to support strong and vibrant Aboriginal communities and people.

The ministry fulfills this role by focusing on the following four goals:

- Alberta is a leader in advancing coordinated economic and intergovernmental relationships.
- Albertans secure greater access to Canadian and global markets, including coordinated trade promotion and investment attraction activities.
- Aboriginal communities and people fully participate in Alberta's economy and society.
- Alberta's coordinated approach to Aboriginal consultation and land claims enhances resource development certainty.

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES AND REPORTING PRACTICES

These financial statements are prepared in accordance with Canadian public sector accounting standards.

(a) Reporting Entity

The reporting entity is the Ministry of Intergovernmental, International and Aboriginal Relations, for which the Minister of Intergovernmental, International and Aboriginal Relations is accountable. The Ministry Annual Report provides a more comprehensive accounting of the financial position and results of the ministry's operations, for which the Minister is accountable.

All departments of the Government of Alberta operate within the General Revenue Fund (the Fund). The Fund is administered by the Minister of Finance. All cash receipts of departments are deposited into the Fund and all cash disbursements made by departments are paid from the Fund. Net Financing Provided from (for) General Revenues is the difference between all cash receipts and all cash disbursements made.

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES AND REPORTING PRACTICES (continued)

(b) Basis of Financial Reporting

Revenues

All revenues are reported on the accrual basis of accounting. Cash received for which goods or services have not been provided by year end is recorded as unearned revenue.

TRANSFERS FROM GOVERNMENT OF CANADA

Transfers from Government of Canada are recognized as revenue when authorized by federal legislation or federal/provincial agreements, eligibility criteria if any are met and a reasonable estimate of the amounts can be made.

CREDIT OR RECOVERY

Credit or Recovery initiatives provide a basis for authorizing spending. Credits or Recoveries are shown in the details of the Government Estimates for a supply vote. If budgeted revenues are not fully realized, spending is reduced by an equivalent amount. If actual credit or recovery amounts exceed budget, the ministry may, with the approval of the Treasury Board Committee, use the excess to fund additional expenses of the program. Schedule 2 discloses information on the ministry's credit or recovery initiatives.

Expenses

DIRECTLY INCURRED

Directly incurred expenses are those costs for which the ministry has primary responsibility and accountability, as reflected in the Government's budget documents. Grants are recorded as expenses when authorized and all eligibility criteria have been met and a reasonable estimate of the amounts can be made.

In addition to program operating expenses such as salaries, supplies, etc., directly incurred expenses also include:

- amortization of capital assets,
- pension costs, which are the cost of employer contributions for current service of employees during the year, and
- valuation adjustments, which include changes in the valuation allowances used to reflect financial assets at their net recoverable or other appropriate value. Valuation adjustments also represent the change in management's estimate of future payments arising for obligations relating to vacation pay, guarantees and indemnities.

INCURRED BY OTHERS

Services contributed by other entities in support of the ministry's operations are not recognized, and are disclosed in Schedule 8 and allocated to programs in Schedule 9.

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES AND REPORTING PRACTICES (continued)

Assets

Financial assets are assets that could be used to discharge existing liabilities or finance future operations and are not for consumption in the normal course of operations. Financial assets of the ministry are limited to financial claims, such as advances to and receivables from other organizations, employees and other individuals.

Assets acquired by right are not included. Tangible capital assets of the ministry are recorded at historical cost and amortized on a straight-line basis over the estimated useful lives of the assets. The threshold for capitalizing new systems development is $250,000 and the threshold for major systems enhancements is $100,000. The threshold for all other tangible capital assets is $5,000.

Amortization is only charged if the tangible capital asset is in use.

Liabilities

Liabilities are recorded to the extent that they represent present obligations as a result of events and transactions occurring prior to the end of the fiscal year. The settlement of liabilities will result in the sacrifice of economic benefits in the future.

Net Liabilities

Net liabilities represent the difference between the carrying value of assets held by the ministry and its liabilities.

Canadian public sector accounting standards require a "net debt" presentation for the statement of financial position in the summary financial statements of governments. Net debt presentation reports the difference between financial assets and liabilities as "net debt" or "net financial assets" as an indicator of the future revenues required to pay for past transactions and events. The ministry operates within the government reporting entity, and does not finance all its expenditures by independently raising revenues. Accordingly, these financial statements do not report a net debt indicator.

Measurement Uncertainty

(in thousands)

Measurement uncertainty exists when there is a variance between the recognized or disclosed amount and another reasonably possible amount.

These financial statements include estimates for legal liabilities of $13,525 that are subject to measurement uncertainty, resides in the Accounts Payable and Accrued Liabilities line of the Statement of Financial Position. The estimates are based on legal assessments and standard support costs provided by Alberta Justice and Alberta Infrastructure, as well as employment standards and regulations for international offices' staff.

The ministry's liability could change substantially in the future, if factors considered by management in establishing the estimates were to change significantly.

Valuation of Financial Assets and Liabilities

Fair value is the amount of consideration agreed upon in an arm's length transaction between knowledgeable, willing parties who are under no compulsion to act.

The fair values of cash and cash equivalents, accounts receivable, advances, and accounts payable and accrued liabilities are estimated to approximate their carrying values because of the short term nature of these instruments.

Foreign Currency Transactions

The ministry uses the temporal method to translate foreign currency transactions as follows:

- monetary items are translated at the rate of exchange in effect at the balance sheet date; and
- expense items and non-monetary items are translated at the rate of exchange in effect in the period they occur.

NOTE 3 GOVERNMENT REORGANIZATION, PRIOR PERIOD RESTATEMENT AND LOTTERY FUND INITIATIVES

(in thousands)

Government Reorganization (Effective April 1, 2011)

The ministry was established as a result of restructuring of two government ministries announced on October 12, 2011 – International and Intergovernmental Relations and Aboriginal Relations. Additionally, responsibility for the Francophone Secretariat was transferred from the Ministry of Municipal Affairs and Housing, and responsibility for Immigration Policy Support was transferred from the Ministry of Human Services (former Ministry of Employment and Immigration).

Prior Period Restatement

Comparatives for 2011 have been restated as if the ministry had always been assigned with its current responsibilities.

Net assets (liabilities) on April 1, 2010 are made up as follows:

Net assets (liabilities) as previously reported by the Ministry of International and Intergovernmental Relations at April 1, 2010	$ (1,290)
Net assets (liabilities) as previously reported by the Ministry of Aboriginal Relations at April 1, 2010	(3,674)
Transfer from the Ministry of Municipal Affairs and Housing	4,634
Transfer from Ministry of Human Services	(32)
Net assets (liabilities) at April 1, 2010	$ (362)

NOTE 3 GOVERNMENT REORGANIZATION, PRIOR PERIOD RESTATEMENT AND LOTTERY FUND INITIATIVES (continued)

Net Operating Results at March 31, 2011 are made up as follows:

Net Operating Results, as previously reported by the Ministry of International and Intergovernmental Relations at March 31, 2011	$ (21,697)
Net Operating Results, as previously reported by the Ministry of Aboriginal Relations at March 31, 2011	(178,044)
Expenses transferred from the Ministry of Municipal Affairs and Housing	(534)
Expenses transferred from the Ministry of Human Services	(401)
Restated Net Operating results at March 31, 2011	$ (200,676)

Lottery Fund Initiatives

The method of funding the eligible initiatives from the lottery and gaming proceeds was changed during the year. Previously, they were funded directly from the Lottery Fund and were included in the department's revenues ($103,977). However, such proceeds are now deposited into the General Revenue Fund to finance the eligible initiatives. Financial statements for prior years have been restated as if the current arrangement had always existed. Schedule 6 provides a comparison of estimates and actual expenses for Lottery Fund initiatives.

NOTE 4 ACCOUNTS RECEIVABLE

(in thousands)

	2012			2011 Restated Note (3)
	GROSS AMOUNT	ALLOWANCE FOR DOUBTFUL ACCOUNTS	NET REALIZABLE VALUE	NET REALIZABLE VALUE
Accounts Receivable	$ 383	$ -	$ 383	$ 10,620

Accounts receivable are unsecured and non-interest bearing.

NOTE 5 ADVANCES

(in thousands)

	2012	2011 Restated Note (3)
	NET REALIZABLE VALUE	NET REALIZABLE VALUE
Advances	$ 527	$ 924

Advances are primarily for operational use for the co-located international offices.

NOTE 6 TANGIBLE CAPITAL ASSETS

(in thousands)

	EQUIPMENT[a]	COMPUTER HARDWARE AND SOFTWARE	2012 TOTAL	2011 TOTAL Restated (Note 3)
Estimated Useful Life	5 - 15 years	2 -10 years		
Historical Cost				
Beginning of year	$ 989	$ 538	$ 1,527	$ 1,625
Additions	-	17	17	-
Disposals, including write-down	(63)	(12)	(75)	(98)
	$ 926	$ 543	$ 1,469	$ 1,527
Accumulated Amortization				
Beginning of year	$ 782	$ 265	$ 1,047	$ 993
Amortization expense	37	53	90	152
Effect of disposals	(63)	(12)	(75)	(98)
	$ 756	$ 306	$ 1,062	$ 1,047
Net book value at March 31, 2012	$ 170	$ 237	$ 407	
Net book value at March 31, 2011	$ 207	$ 273		$ 480

[a] Equipment includes office equipment and furniture.

NOTE 7 CONTRACTUAL OBLIGATIONS

(in thousands)

Contractual obligations are obligations of the ministry to others that will become liabilities in the future when the terms of those contracts or agreements are met.

	2012	2011 RESTATED (NOTE 3)
Service Contracts	$ 384	$ 1,037
Grants	4,466	3,623
	$ 4,850	$ 4,660

NOTE 7 CONTRACTUAL OBLIGATIONS (in thousands) **(continued)**

Estimated payment requirements for each of the next five years are as follows:

	SERVICE CONTRACTS	GRANTS	TOTAL
2012-13	$ 378	$ 4,466	$ 4,844
2013-14	6	-	6
	$ 384	$ 4,466	$ 4,850

NOTE 8 CONTINGENT LIABILITIES
(in thousands)

As at March 31, 2012, the ministry is a defendant in 31 legal claims (2011 – 33 legal claims), most of them concerning Aboriginal rights, Indian title and treaty rights. In most cases, these claims have been filed jointly and severally against the ministry and the Government of Canada, and in some cases involve third parties.

Fourteen of these claims have specified amounts totaling $141,885,149 and the remaining 17 have no specified amount (2011 – 15 claims with a specified amount of $142,884,950 and 18 with no specified amount). Included in the total legal claims are 25 claims amounting to $140,884,950 (2011 – 26 claims amounting to $122,868,550) in which the ministry has been jointly named with other entities.

One claim amounting to $199 (2011 – 0 claims) is covered by the *Alberta Risk Management Fund*. In addition, there are 4 claims (2011 – 4 claims) for treaty land entitlement for which Alberta may have an obligation under the *Natural Resources Transfer Agreement*.

The resulting loss, if any, from these claims cannot be determined.

NOTE 9 SUBSEQUENT EVENTS

On May 8, 2012, the government announced cabinet restructuring. As a result, the Ministry of Intergovernmental, International and Aboriginal Relations was restructured. The ministry's responsibilities for Aboriginal relations became part of the newly established "Ministry of Aboriginal Relations". The ministry's responsibilities for the Francophone Secretariat were transferred to the Ministry of Culture, and responsibilities for the Cabinet Policy Committee on Energy were transferred to the Executive Council. The ministry is now renamed as "Ministry of International and Intergovernmental Relations".

NOTE 10 BENEFIT PLANS

(in thousands)

The ministry participates in the multi-employer pension plans: Management Employees Pension Plan and Public Service Pension Plan. The ministry also participates in the multi-employer Supplementary Retirement Plan for Public Service Managers. The expense for these pension plans is equivalent to the annual contributions of $3,335 for the year ended March 31, 2012 (2011 restated - $3,223). Ministries are not responsible for future funding of the plan deficit other than through contribution increases.

At December 31, 2011, the Management Employees Pension Plan reported a deficiency of $517,726 (2010 – deficiency $397,087), the Public Service Pension Plan reported a deficiency of $1,790,383 (2010 – deficiency $2,067,151), and the Supplementary Retirement Plan for Public Service Managers had a deficiency of $53,489 (2010 – deficiency $39,559).

The ministry also participates in two multi-employer Long Term Disability Income Continuance Plans. At March 31, 2012, the Bargaining Unit Plan reported an actuarial surplus of $9,136 (2011 – deficiency $4,141) and the Management, Opted Out and Excluded Plan an actuarial surplus of $10,454 (2011 – surplus $7,020). The expense for these two plans is limited to the employer's annual contributions for the year.

NOTE 11 COMPARATIVE FIGURES

Certain 2011 figures have been reclassified to conform to the 2012 presentation.

NOTE 12 APPROVAL OF FINANCIAL STATEMENTS

The financial statements were approved by the Senior Financial Officer, the Deputy Minister of International and Intergovernmental Relations and the Deputy Minister of Aboriginal Relations.

SCHEDULES TO THE FINANCIAL STATEMENTS

SCHEDULE 1

Revenues

Year ended March 31, 2012

(IN THOUSANDS)

	2012		2011
	BUDGET	ACTUAL	ACTUAL RESTATED (NOTE 3)
Transfers from Government of Canada[a]			
(Schedule 2)	$ 650	$ 650	$ 650
Other Revenue			
Revenues from Agreements (Schedule 2)	25	388	118
Other Revenue	15	228	1,005
	40	616	1,123
Total Revenues	$ 690	$ 1,266	$ 1,773

[a] The Government of Canada provided funding to the Francophone Secretariat under the Canada-Alberta Cooperation Agreement to promote the official languages.

SCHEDULE 2

Credit or Recovery

Year ended March 31, 2012

(IN THOUSANDS)

	2012		
	AUTHORIZED*	ACTUAL	(SHORTFALL)/ EXCESS
Francophone Secretariat[a]	$ 650	$ 650	$ -
Revenues from Agreements[b]	395	388	(7)
	$ 1,045	$ 1,038	$ (7)[c]

Credit or recovery initiatives are reported in the Statement of Operations.

* An increase of $370 in the recoveries for International Trade Shows was approved on May 18, 2011.

[a] The Government of Canada provided funding to the Francophone Secretariat under the Canada-Alberta Cooperation Agreement to promote the official languages.

[b] Other Revenues from Agreements are credit or recovery initiatives towards events led by the Ministry of Intergovernmental, International and Aboriginal Relations to achieve its mandate, such as international trade shows, networking events and promotional initiatives.

[c] Shortfall is deducted from current year's authorized budget, as disclosed in Schedules 4 and 5.

SCHEDULE 3

Expenses - Directly Incurred Detailed by Object

Year ended March 31, 2012

(IN THOUSANDS)

	2012		2011
	BUDGET	ACTUAL	ACTUAL RESTATED (NOTE 3)
Salaries, Wages and Employee Benefits	$ 32,650	$ 29,154	$ 28,484
Supplies and Services	8,625	9,071	9,067
Grants	130,115	129,727	123,361
Land and Legal Settlements	-	-	41,040
Financial Transactions and Other	318	260	345
Amortization of Tangible Capital Assets	172	90	152
	$ 171,880	$ 168,302	$202,449

SCHEDULE 4

Budget

Year ended March 31, 2012

(IN THOUSANDS)

	2011-12 ESTIMATES[1]	ADJUST-MENTS[a]	2011-12 BUDGET[2]	AUTHORIZED SUPPLE-MENTARY[b]	2011-12 AUTHORIZED BUDGET
Revenues					
Transfer from Government of Canada	$ 650	$ -	$ 650	$ -	$ 650
Other Revenue	40	370	410	-	410
	690	370	1,060	-	1,060
Expenses - Directly Incurred					
Programs					
Ministry Support Services	8,525	-	8,525	-	8,525
Intergovernmental Relations	4,860	-	4,860	(325)	4,535
International Relations	15,138	370	15,508	(175)	15,333
Francophone Secretariat	1,161	-	1,161	-	1,161
First Nations and Métis Relations	13,430	-	13,430	-	13,430
First Nations Development Fund	115,500	-	115,500	2,500	118,000
Metis Settlements Ombudsman	764	-	764	-	764
Metis Settlements Appeal Tribunal	1,119	-	1,119	-	1,119
Consultation and Land Claims	10,312	-	10,312	-	10,312
Policy and Planning	1,071	-	1,071	-	1,071
Credit or Recovery (SHORTFALL)(SCHEDULE 2)	-	(7)	(7)	-	(7)
	171,880	363	172,243	2,000	174,243
Net Operating Results	$(171,190)	$ 7	$ (171,183)	$ (2,000)	$ (173,183)
Capital Investment[3]	$ 50	$ -	$ 50	$ -	$ 50

[1] The 2011-12 Government Estimates on the Statement of Operations no longer differentiates between statutory and voted expenses. Valuation adjustments are allocated to each program. This allocation was previously disclosed on Schedule 8.

[2] Budget includes voted expense by program and amounts not required to be voted.

[3] Capital Investment consists of investments in capital projects, equipment purchases and inventory purchases.

[a] Adjustments include credit or recovery increases approved by Treasury Board and Enterprise and credit or recovery shortfall.

[b] Supplementary Estimates were approved on March 5, 2012.

SCHEDULE 5

Comparison of Expenses - Directly Incurred Voted Expenses, Capital Investments and Non-Budgetary Disbursements by Element to Authorized Spending

Year ended March 31, 2012

(IN THOUSANDS)

EXPENSE AND CAPITAL INVESTMENTS	2011-12 ESTIMATES	ADJUSTMENTS[a]	2011-12 BUDGET	AUTHORIZED SUPPLEMENTARY[b]	2011-12 AUTHORIZED BUDGET	AMOUNT NOT REQUIRED TO BE VOTED[c]	2011-12 AUTHORIZED SPENDING	2011-12 ACTUAL[d]	UNEXPENDED (OVER EXPENDED)
1. Ministry Support Services									
1.1 Minister's Office	$ 980	$ -	$ 980	$ -	$ 980	$ -	$ 980	$ 704	$ 276
1.2 Deputy Minister's Office	1,189	-	1,189	-	1,189	-	1,189	1,001	188
1.3 Communications	921	-	921	-	921	-	921	830	91
1.4 Corporate Services									
- Expense	5,230	-	5,230	-	5,230	(172)	5,058	5,045	13
- Capital Investment	50	-	50	-	50	-	50	17	33
1.5 Cabinet Policy Committee	205	-	205	-	205	-	205	187	18
	$ 8,575	$ -	$ 8,575	$ -	$ 8,575	$ (172)	$ 8,403	$ 7,784	$ 619
2. Intergovernmental Relations									
2.1 Intergovernmental Relations	$ 4,860	$ -	$ 4,860	$ (325)	$ 4,535	$ -	$ 4,535	$ 3,854	$ 681
3. International Relations									
3.1 International Relations	$ 9,094	$ 370	$ 9,464	$ (175)	$ 9,289	$ -	$ 9,289	$ 9,036	$ 253
3.2 International Offices	6,044	-	6,044	-	6,044	-	6,044	5,672	372
Credit or Recovery (SHORTFALL)(SCHEDULE 2)	-	(7)	(7)	-	(7)	-	(7)	-	(7)
	$ 15,138	$ 363	$ 15,501	$ (175)	$ 15,326	-	$ 15,326	$ 14,708	$ 618
4. Francophone Secretariat									
4.1 Francophone Secretariat	$ 1,161	$ -	$ 1,161	$ -	$ 1,161	$ -	$ 1,161	$ 1,184	$ (23)

continued

[a] Adjustments include credit or recovery increases approved by Treasury Board and Enterprise and credit or recovery shortfall.

[b] Supplementary Estimates were approved on March 5, 2012.

[c] Amounts not required to be voted include non-cash amounts such as amortization expense and valuation adjustments.

[d] Actual expenses as per Statement of Operations, excluding amortization expense and valuation adjustments.

SCHEDULE 5...continued

(IN THOUSANDS)

EXPENSE AND CAPITAL INVESTMENTS	2011-12 ESTIMATES	ADJUSTMENTS[a]	2011-12 BUDGET	AUTHORIZED SUPPLEMENTARY[b]	2011-12 AUTHORIZED BUDGET	AMOUNT NOT REQUIRED TO BE VOTED[c]	2011-12 AUTHORIZED SPENDING	2011-12 ACTUAL[d]	UNEXPENDED (OVER EXPENDED)
5. First Nations and Métis Relations									
5.1 Program Support	$ 850	$ -	$ 850	$ -	$ 850	$ -	$ 850	$ 776	$ 74
5.2 Aboriginal Economic Partnerships	2,735	-	2,735	-	2,735	-	2,735	2,678	57
5.3 First Nations Relations	2,665	-	2,665	-	2,665	-	2,665	2,839	(174)
5.4 Métis Relations	5,990	-	5,990	-	5,990	-	5,990	6,508	(518)
5.5 Metis Settlements Land Registry	640	-	640	-	640	-	640	510	130
5.6 Aboriginal Community Initiatives	550	-	550	-	550	-	550	464	86
	$ 13,430	-	$ 13,430	$ -	$ 13,430	$ -	$ 13,430	$ 13,775	$ (345)
6. First Nations Development Fund									
6.1 First Nations Development Fund	$115,500	$ -	$115,500	$ 2,500	$118,000	$ -	$118,000	$114,008	$ 3,992
7. Metis Settlements Ombudsman									
7.1 Metis Settlements Ombudsman	$ 764	$ -	$ 764	-	$ 764	$ -	$ 764	$ 638	$ 126
8. Metis Settlements Appeal Tribunal									
8.1 Metis Settlements Appeal Tribunal	$ 1,119	$ -	$ 1,119	-	$ 1,119	$ -	$ 1,119	$ 1,103	$ 16
9. Consultation and Land Claims									
9.1 Program Support	$ 603	$ -	$ 603	$ -	$ 603	$ -	$ 603	$ 523	$ 80
9.2 Land and Regulatory Issues	730	-	730	-	730	-	730	560	170
9.3 Resource Consultation	8,979	-	8,979	-	8,979	-	8,979	8,916	63
	$ 10,312	-	$ 10,312	$ -	$ 10,312	$ -	$ 10,312	$ 9,999	$ 313
10. Policy and Planning									
10.1 Policy and Planning	$ 1,071	$ -	$ 1,071	$ -	$ 1,071	$ -	$ 1,071	$ 982	$ 89
Operating Expense	$171,880	$ 363	$172,243	$ 2,000	$174,243	$ (172)	$174,071	$168,018	$ 6,053
Capital Investment	50	-	50	-	50	-	50	17	33
	$171,930	$ 363	$172,293	$ 2,000	$174,293	$ (172)	$174,121	$168,035	$ 6,086

[a] Adjustments include credit or recovery increases approved by Treasury Board and Enterprise and credit or recovery shortfall.

[b] Supplementary Estimates were approved on March 5, 2012.

[c] Amounts not required to be voted include non-cash amounts such as provision for vacation payout.

[d] Actual expenses as per Statement of Operations, excluding amortization expense and valuation adjustments.

SCHEDULE 6

Lottery Fund Estimates

Year Ended March 31, 2012

(IN THOUSANDS)

	2011-12 LOTTERY FUND ESTIMATES	2011-12 ACTUAL	UNEXPENDED (OVER EXPENDED)
First Nations Development Fund	$ 115,500	$ 114,022	$ 1,478
Alberta Native Friendship Centres	200	200	-
	$ 115,700	$ 114,222	$ 1,478

The revenue of the Lottery Fund is transferred to the Department of Finance on behalf of the General Revenue Fund. Having been transferred to the General Revenue Fund, these monies then become part of the ministry's supply vote. This table shows details of the initiatives within the ministry that are funded by the Lottery Fund and compares it to the actual results.

SCHEDULE 7

Salary and Benefits Disclosure

Year ended March 31, 2012

	2012				2011
	BASE SALARY[1]	OTHER CASH BENEFITS[2]	OTHER NON-CASH BENEFITS[3]	TOTAL	TOTAL RESTATED[4]
Deputy Minister[5][6]	$ 410,903	$79,076	$117,552	$ 607,531	$668,311
Minister, Counsellor - United States[7]	$ 104,411	$20,948	$ 4,185	$ 129,544	$380,585
Executives					
Assistant Deputy Minister - Intergovernmental Relations	185,472	15,462	50,910	251,844	243,615
Assistant Deputy Minister - International Relations	177,193	14,828	24,669	216,690	215,818
Assistant Deputy Minister - First Nations and Métis Relations	187,461	21,147	51,603	260,211	232,654
Assistant Deputy Minister - Consultation and Land Claims	231,840	1,250	8,544	241,634	240,134
Assistant Deputy Minister - Corporate Services	177,121	1,250	48,689	227,060	218,633

Schedule prepared in accordance with Treasury Board Directive 12/98 as amended.

[1] Base salary includes pensionable base pay.

[2] Other cash benefits include vacation payouts and lump sum payments. There were no bonuses paid in 2012.

[3] Other non-cash benefits include government's share of all employee benefits and contributions or payments made on behalf of employees including pension, supplementary retirement plans, health care, dental coverage, group life insurance, short and long term disability plans, professional memberships and tuition fees.

[4] The ministry was established as a result of restructuring of two government ministries announced on October 12, 2011. Comparatives for 2011 have been restated as if the Department had always been assigned with its current responsibilities.

[5] The position was occupied by two individuals at the same time until October 12, 2011, and by one individual following the government restructuring. Full salary and benefits of all three individuals are disclosed in this Schedule.

[6] Automobile provided, no dollar amount included in other non-cash benefits.

[7] The position was vacant between March 15, 2011 and November 9, 2011.

SCHEDULE 8

Related Party Transactions

Year Ended March 31, 2012

(IN THOUSANDS)

Related parties are those entities consolidated or accounted for on the modified equity basis in the Province of Alberta's financial statements. Related parties also include management in the ministry.

The ministry and its employees paid or collected certain taxes and fees set by regulation for permits, licenses and other charges. These amounts were incurred in the normal course of business, reflect charges applicable to all users, and have been excluded from this Schedule.

The ministry had the following transactions with related parties recorded on the Statement of Operations and the Statement of Financial Position at the amount of consideration agreed upon between the related parties:

	2012	2011 RESTATED (NOTE 3)
Revenues		
Grants and recovery of expenses	$ -	$ 21
Expenses – Directly Incurred		
Supplies and services provided by other ministries	$ 141	$ 319
Receivable from other ministries	$ -	$ 8,870
Payable to other ministries	$ 7	$ 5

The ministry also had the following transactions with related parties for which no consideration was exchanged. The amounts for these related party transactions are estimated based on the costs incurred by the service provider to provide the service. These amounts are not recorded in the financial statements but are disclosed in Schedule 9.

	2012	2011 RESTATED (NOTE 3)
Expenses – Incurred by Others:		
Accommodation	$ 3,284	$ 3,052
Legal services	1,183	1,245
Air transportation	208	111
Business services & other	1,500	1,502
	$ 6,175	$ 5,910

SCHEDULE 9

Allocated Costs

Year ended March 31, 2012

(IN THOUSANDS)

	2012						2011
	EXPENSES-INCURRED BY OTHERS						
PROGRAM	EXPENSES[1]	ACCOM-MODATION COSTS[2]	LEGAL SERVICES[3]	AIR TRANS-PORTATION[4]	BUSINESS SERVICES & OTHER[5]	TOTAL EXPENSES	TOTAL EXPENSES RESTATED (NOTE 3)
Ministry Support Services	$ 7,717	$ 738	$ 234	$ -	$ 340	$ 9,029	$ 9,032
Intergovernmental Relations	3,949	381	77	52	174	4,633	4,262
International Relations	14,868	1,009	2	52	460	16,391	16,080
Francophone Secretariat	1,190	49	-	-	22	1,261	1,221
First Nations and Métis Relations	13,785	492	299	52	224	14,852	17,926
First Nations Development Fund	114,022	111	-	-	51	114,184	103,891
Metis Settlements Ombudsman	626	49	-	-	22	697	1,295
Metis Settlements Appeal Tribunal	1,102	86	-	-	39	1,227	1,405
Consultation and Land Claims	10,054	283	571	52	129	11,089	11,121
Policy and Planning	989	86	-	-	39	1,114	1,086
Land and Legal Settlements	-	-	-	-	-	-	41,040
	$168,302	$3,284	$1,183	$ 208	$1,500	$174,477	$208,359

[1] Expenses - Directly Incurred as per Statement of Operations.

[2] Costs shown for Accommodation on Schedule 8, allocated by full time equivalent.

[3] Costs shown for Legal services on Schedule 8, allocated by estimated costs incurred by each program.

[4] Costs shown for Air Transportation on Schedule 8, allocated by estimated costs incurred by each program.

[5] Other costs include Service Alberta and Treasury Board and Enterprise expenses not billed.

OTHER INFORMATION

Inventory of International and Intergovernmental Agreements

EFFECTIVE DATE (D/M/Y)	PARTIES/TITLE	DEPARTMENT/ AGENCY
4/1/2011	Alberta-Canada: Citizenship and Immigration, "Agreement to Extend the Memorandum of Understanding on the Expansion of the Off-Campus Work Permit Program for International Students on a Pilot Project Basis"	Advanced Education and Technology
4/1/2011	Alberta-Yukon: Education, "Memorandum of Understanding for Apprenticeship Training Seats"	Advanced Education and Technology
4/15/2011	Alberta-Canada: Statistics Canada, "Letter of Agreement - 2010-2011 Survey of the Scientific Activities of the Government of Alberta's Departments and Agencies"	Advanced Education and Technology
4/20/2011	Alberta-Canada: Infrastructure, "Knowledge Infrastructure Program"	Advanced Education and Technology
8/1/2011	Alberta-Nunavut: Education, "Memorandum of Understanding for Apprenticeship Training Seats"	Advanced Education and Technology
8/19/2011	Alberta-Canada: Human Resources and Skills Development, "Repayment Videos"	Advanced Education and Technology
10/27/2011	Alberta-Canada: Natural Resources Canada, "Collaboratory in Cleaner Oil Sands Development"	Advanced Education and Technology
1/29/2012	Alberta-Mexico: State of Jalisco, "Addendum to the Memorandum of Understanding Between the Government of the State of Jalisco (United Mexican States) and the Government of the Province of Alberta"	Advanced Education and Technology
2/1/2012	Alberta-Canada: Human Resources and Skills Development, "Special Investment Fund Agreement - Student Borrower Survey"	Advanced Education and Technology
3/28/2012	Alberta-Canada: Citizenship and Immigration, "Memorandum of Understanding on the Francophone Initiative"	Advanced Education and Technology
4/16/2012	Alberta-Canada: Statistics Canada, "Letter of Agreement - 2011-2012 Survey of the Scientific Activities of the Government of Alberta's Departments and Agencies"	Advanced Education and Technology
7/1/2012	Alberta-British Columbia: Advanced Education, "Interprovincial Training Agreement Regarding the Cytotechnology Program at the Northern Alberta Institute of Technology"	Advanced Education and Technology
7/1/2012	Alberta-Manitoba: Advanced Education and Literacy, "Interprovincial Training Agreement Regarding the Nuclear Medicine Technology Program at the Southern Alberta Institute of Technology"	Advanced Education and Technology
7/1/2012	Alberta-Saskatchewan: Advanced Education, Employment and Immigration, "Interprovincial Training Agreement Regarding the Denturist Technology Program at the Northern Alberta Institute of Technology"	Advanced Education and Technology

EFFECTIVE DATE (D/M/Y)	PARTIES/TITLE	DEPARTMENT/ AGENCY
7/1/2012	Alberta-Saskatchewan: Advanced Education, Employment and Immigration, "Interprovincial Training Agreement Regarding the Diagnostic Medical Sonography Program at the Southern Alberta Institute of Technology"	Advanced Education and Technology
7/1/2012	Alberta-Saskatchewan: Advanced Education, Employment and Immigration, "Interprovincial Training Agreement Regarding the Magnetic Resonance Technology Program at the Northern Alberta Institute of Technology"	Advanced Education and Technology
7/1/2012	Alberta-Saskatchewan: Advanced Education, Employment and Immigration, "Interprovincial Training Agreement Regarding the Nuclear Medicine Technology Program at the Southern Alberta Institute of Technology"	Advanced Education and Technology
7/1/2012	Alberta-Saskatchewan: Advanced Education, Employment and Immigration, "Interprovincial Training Agreement Regarding the Respiratory Therapy Program at the Southern Alberta Institute of Technology"	Advanced Education and Technology
9/1/2010	Alberta-United States: Oregon State Board of Higher Education, "Letter of Agreement Between the State of Oregon Acting by and Through the State Board of Higher Education on Behalf of Oregon State University (OSU) and the Government of Alberta, Agriculture and Rural Development (ARD) for Services and Occupation of Land"	Agriculture and Rural Development
3/24/2011	Alberta-Canada: Agriculture and Agri-Food, "AgriFlexibility Agreement Amendment No. 1"	Agriculture and Rural Development
4/1/2011	Alberta-Canada: Agriculture and Agri-Food, "AgriFlexibility Agreement Amendment No. 2"	Agriculture and Rural Development
4/1/2011	Alberta-Canada: Agriculture and Agri-Food, "Evaluation of Advanced Lines of Dry Beans"	Agriculture and Rural Development
7/1/2011	Alberta-Canada: Farm Credit Canada, "Contribution Agreement for Best Practices Mission"	Agriculture and Rural Development
7/26/2011	Alberta-Canada: Agriculture and Agri-Food, "Amendment No. 1 - Canada-Alberta Feed Transportation Assistance Initiative (CAFTAI)"	Agriculture and Rural Development
9/14/2011	Alberta-Canada: Agriculture and Agri-Food, "Contribution Agreement for the 2011 Canada-Alberta Excess Moisture Initiative II (CAEMI II)"	Agriculture and Rural Development
11/6/2011	Alberta-Canada: Foreign Affairs and International Trade, "Financial Agreement – Sample Canada Mission to Mexico City"	Agriculture and Rural Development
11/12/2011	Alberta-Canada: Foreign Affairs and International Trade, "Business Mission Agreement - India Mission"	Agriculture and Rural Development
1/24/2012	Alberta-Canada: Agriculture and Agri-Food, "Contribution Agreement for the 2011 Canada-Alberta Excess Moisture Initiative II (CAEMI II) - Amending Agreement No. 1"	Agriculture and Rural Development

EFFECTIVE DATE (D/M/Y)	PARTIES/TITLE	DEPARTMENT/ AGENCY
2/21/2012	Alberta-Canada: Agriculture and Agri-Food, "SuperNet Temporary License of Agreement"	Agriculture and Rural Development
3/5/2012	Alberta-Canada: Agriculture and Agri-Food, "2012 Salmonella Enteritidis Initiative (CASEI)"	Agriculture and Rural Development
4/1/2012	Alberta-Yukon: Energy, Mines and Resources, "Letter of Understanding Regarding the Screening of Elk and Reindeer Tissue Samples"	Agriculture and Rural Development
3/1/2011	Alberta-Canada: Agriculture and Agri-Food Canada, "Recovery, Enumeration and Characterization of Pathogens from Retail Meats"	Agriculture and Rural Development - Alberta Livestock and Meat Association
4/1/2011	Alberta-Canada: Agriculture and Agri-Food Canada, "Collaborating Institutions Agreement - Residual Feed Intake to Improve Lifetime Productivity of Beef Cows"	Agriculture and Rural Development - Alberta Livestock and Meat Association
6/8/2011	Alberta-Canada: Agriculture and Agri-Food Canada, "Canada Day in the Netherlands"	Agriculture and Rural Development - Alberta Livestock and Meat Association
11/1/2011	Alberta-Canada: Agriculture and Agri-Food Canada, "Optimizing Canadian Pork Quality through Integrated Management Strategies"	Agriculture and Rural Development - Alberta Livestock and Meat Association
1/1/2012	Alberta-Canada: Agriculture and Agri-Food Canada, "Genetic Improvement of White Prairie Clover"	Agriculture and Rural Development - Alberta Livestock and Meat Association
2/3/2012	Alberta-Canada: Agriculture and Agri-Food Canada, "Amendment to the Agreement to Test Gene Expression Differences Induced by Omega 3 Fatty Acids"	Agriculture and Rural Development - Alberta Livestock and Meat Association
2/23/2012	Alberta-Canada: Agriculture and Agri-Food Canada, "Amendment - Collaborating Institutions Agreement Future Competitiveness of Triticale Crop Production and Enabling Technology"	Agriculture and Rural Development - Alberta Livestock and Meat Association
3/1/2012	Alberta-Canada: Agriculture and Agri-Food Canada, "Investment Agreement for Cereal-Forage Variety Development and Management for Increasing Carrying Capacity of Cow-Calf"	Agriculture and Rural Development - Alberta Livestock and Meat Association
3/1/2012	Alberta-Canada: Agriculture and Agri-Food Canada, "Investment Agreement for Enzyme Additives for Preserved Grasses"	Agriculture and Rural Development - Alberta Livestock and Meat Association
3/1/2012	Alberta-Canada: Agriculture and Agri-Food Canada, "Longevity of New Sainfoin Germplasm in High-Performance Grazing Systems in Western Canada"	Agriculture and Rural Development - Alberta Livestock and Meat Association

EFFECTIVE DATE (D/M/Y)	PARTIES/TITLE	DEPARTMENT/ AGENCY
8/18/2011	Alberta-Canada: Natural Resources Canada, "Agreement No. 1922 - Non-Analysis and Non-Disclosure Agreement Regarding the Gasification of Petroleum Coke for Poly-Generation"	Alberta Innovates - Energy and Environmental Solutions
12/9/2011	Alberta-Canada: Natural Resources Canada, "CANMET Energy Technology Centre - Provide Estimates for Machine Shop Services or Products on an as-Required Basis Fiscal Year 2011-2013"	Alberta Innovates - Energy and Environmental Solutions
3/6/2012	Alberta-British Columbia: Energy and Mines, "Net Public Benefit of Asia Pacific Energy Market Diversification and Energy Transportation Infrastructure Development"	Alberta Innovates - Energy and Environment Solutions
5/6/2011	Alberta-Canada: National Research Council, "National Research Council Canada, Plant Biotechnology Institute - DNA Sequencing Services"	Alberta Innovates - Technology Futures
6/1/2011	Alberta-Canada: Natural Resources Canada, "CANMET Energy Technology Centre - Equipment Rental of Haskel Gas Booster 5000/PSI"	Alberta Innovates - Technology Futures
9/15/2011	Alberta-Canada: Natural Resources Canada, "Numerical Studies of Methane Production from Arctic Gas Hydrate Reservoirs Phase II"	Alberta Innovates - Technology Futures
12/12/2011	Alberta-Saskatchewan: Saskatchewan Research Council, "Development of a Biogas Digester Facility"	Alberta Innovates - Technology Futures
12/19/2011	Alberta-Canada: National Research Council, "Nano Sensors and Devices Supply Chain"	Alberta Innovates - Technology Futures
1/17/2012	Alberta-Canada: National Defence, "Dose-Range Study on H1-6 in Rats"	Alberta Innovates - Technology Futures
1/26/2012	Alberta-Canada: Agriculture and Agri-Food Canada, "Identifying Priorities to Address Livestock Predation by Carnivores in Western Canada"	Alberta Innovates - Technology Futures
2/8/2012	Alberta-Japan: Advanced Scientific Technology and Management Research Institute of Kyoto, "Memorandum of Understanding Regarding Nano Technology Between Alberta Innovates - Technology Futures and the Kyoto Environmental Nanotechnology Cluster"	Alberta Innovates - Technology Futures
3/6/2012	Alberta-Canada: National Research Council, "Correlations Between In Vivo Disposition/Bio Kinetics and the Physical and Electronic Properties of Transparents Ceramic Nano-Particles: Safety Aspects of Industrially Relevant Nano-Materials"	Alberta Innovates - Technology Futures
3/20/2012	Alberta-United States: Department of Agriculture-Forest Service, "Non-Invasive Hair Sampling for Wolverine (Gulo Gulo) in Kananaskis, Canada"	Alberta Innovates - Technology Futures
8/8/2011	Alberta-Quebec: Sherbrooke Museum of Nature and Science, "A River Runs Through It Exhibit"	Culture and Community Spirit
8/20/2011	Alberta-Canada: Heritage Canada, "Memorandum of Understanding Concerning the Culture Satellite Account Project"	Culture and Community Spirit

EFFECTIVE DATE (D/M/Y)	PARTIES/TITLE	DEPARTMENT/ AGENCY
4/21/2011	Alberta-Canada: Human Resources and Skills Development, "Interdepartmental Letter of Agreement - Racism-Free Workplace Strategy"	Culture and Community Spirit (Alberta Human Rights Commission)
8/21/2011	Alberta-Canada: Canadian Commission for UNESCO, "Agreement for Sponsorship of Human Rights Conference (2011)"	Culture and Community Spirit (Alberta Human Rights Commission)
12/29/2011	Alberta-Canada: Canadian Museum of Nature, "Winged Tapestries: Moths at Large Loan Agreement"	Culture and Community Services
2/1/2012	Alberta-Canada: Statistics Canada, "License Agreement"	Culture and Community Services
3/30/2012	Alberta-Canada: Heritage Canada, "Memorandum of Understanding Concerning Added Funding for the Culture Satellite Account Project for Federal Fiscal Year 2012-2013"	Culture and Community Services
2/22/2011	Alberta-British Columbia-Saskatchewan-Manitoba-Ontario-New Brunswick-Nova Scotia-Prince Edward Island-Newfoundland and Labrador-Yukon-Northwest Territories-Nunavut: "Intersectoral Action on Children and Youth Physical Activity"	Education
4/26/2011	Alberta-British Columbia-Saskatchewan-Manitoba-Yukon-Northwest Territories-Nunavut: "Western and Northern Canadian Protocol for Collaboration in Education"	Education
4/1/2011	Alberta-Saskatchewan: Advanced Education, "International Qualifications Assessment Service (IQAS) Agreement"	Employment and Immigration
4/1/2011	Alberta-Canada: Human Resources and Skills Development, "Forum of Labour Market Ministers (FLMM) Memorandum of Understanding 2011-2013 (between Human Resources and Skills Development Canada and Alberta)"	Employment and Immigration
9/1/2011	Alberta-Yukon: Education, "International Qualifications Assessment Service (IQAS) Agreement"	Employment and Immigration
9/1/2011	Alberta-Northwest Territories: Education, "International Qualifications Assessment Service Agreement (IQAS) Agreement"	Employment and Immigration
6/9/2011	Alberta-Canada: Statistics Canada, "Letter of Agreement Between Alberta Employment and Immigration and Statistics (Mobile Workforce, or Shadow Population, in Northern Alberta)"	Employment and Immigration - Office of Statistics Information
7/5/2011	Alberta-Canada: Statistics Canada, "Product End User License Agreement for Alberta Children and Youth Services to Access the Census of the Population (1996)"	Employment and Immigration - Office of Statistics Information
7/18/2011	Alberta-Canada: Statistics Canada, "Product End User License Agreement for Alberta Children and Youth Services to Access the Annual Estimates for Census Families and Individuals (2003 to 2008)"	Employment and Immigration - Office of Statistics Information
7/21/2011	Alberta-Canada: Statistics Canada, "Product End User License Agreement for Alberta Children and Youth Services to Access the Annual Estimates for Census Families and Individuals (2009)"	Employment and Immigration - Office of Statistics Information

EFFECTIVE DATE (D/M/Y)	PARTIES/TITLE	DEPARTMENT/ AGENCY
7/27/2011	Alberta-Canada: Statistics Canada, "Product End User License Agreement for Alberta's Solicitor General and Department of Public Safety for Access to the Adult Criminal Court Survey and Youth Court Survey (2000-01 to 2009-10)"	Employment and Immigration - Office of Statistics Information
9/6/2011	Alberta-Canada: Statistics Canada, "Product End User License Agreement for Alberta Advanced Education and Technology to Access the Labour Force Survey (1997 to 2010) C3"	Employment and Immigration - Office of Statistics Information
9/7/2011	Alberta-Canada: Statistics Canada, "Product End User License Agreement for Alberta Finance and Enterprise to Access the Business Register (2006 to 2010)"	Employment and Immigration - Office of Statistics Information
9/8/2011	Alberta-Canada: Statistics Canada, "Product End User License Agreement for Alberta Finance and Enterprise to Access the Building Permits Survey (2011-12 Monthly)"	Employment and Immigration - Office of Statistics Information
4/1/2011	Alberta-Canada: Natural Resources Canada, "Mineral Operations Directory Mailing List Information Sharing Agreement with Mineral Operations Directory (MOD) System, Natural Resources"	Energy
4/1/2011	Alberta-Yukon: Utilities Board, "2011-2012 Utilities Commission Service Contract"	Energy
7/21/2011	Alberta-Canada: Natural Resources Canada, "Memorandum of Understanding to Transfer Files Under the Canada-Alberta Settlement and Release Agreement"	Energy
8/31/2011	Alberta-Canada: Natural Resources Canada, "Transfer of Records Supporting the Transmission of Federal Mineral Rights to the Province of Alberta, including Associated Oil and Gas Leases – Memorandum of Understanding"	Energy
9/13/2011	Alberta-Canada: Environment Canada, "Agreement with Canadian Environmental Assessment Agency to Establish a Joint Review Panel for the Jackpine Mine Expansion Project"	Energy
5/25/2011	Alberta-Saskatchewan: Environment, "Memorandum of Understanding on Data Sharing and Monitoring Cooperation"	Environment
6/23/2011	Alberta-Canada: Environment Canada, "One Window Reporting System of Greenhouse Gas Emissions Information"	Environment
4/1/2011	Alberta-Canada: Environment Canada, "Environmental Occurrences Notification Agreement"	Environment and Water
10/13/2011	Alberta-Canada: Environment Canada, "Memorandum of Agreement for Services - Implementation of the Air Quality Health Index (AQHI)"	Environment and Water
2/3/2012	Alberta-Canada: Environment Canada, "Implementation Plan for Oil Sands Monitoring"	Environment and Water
12/12/2011	Alberta-Canada: Royal Canadian Mounted Police, "Letter of Agreement Between Alberta Securities Commission (ASC) and the Royal Canadian Mounted Police (RCMP)"	Finance

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2/10/2012	Alberta-Australia-British Columbia-Ontario-Quebec: "Memorandum of Understanding Between Australian Securities and Investments Commission and Alberta Securities Commission"	Finance
1/3/2012	Alberta-Canada: Statistics Canada, "Product End User License Agreement for Alberta Agriculture and Rural Development to Access the Annual Survey of Manufactures and Logging (2008 and 2009)"	Finance - Office of Statistics Information
5/19/2011	Alberta-United States: Securities and Exchange Commission, "Memorandum of Understanding Between United States Securities and Exchange Commission and Alberta Securities Commission Concerning Consultation, Cooperation and Exchange of Information Related to the Supervision of Cross-Border Regulated Entities"	Finance and Enterprise
1/1/2010	Alberta-Canada: Canada Health Infoway, "Infoway Project Agreement – Ambulatory Electronic Medical Records"	Health and Wellness
4/1/2010	Alberta-Canada: Canada Health Infoway, "Infoway Project Agreement – Lab Terminology Standardization"	Health and Wellness
4/1/2010	Alberta-Canada: Canada Health Infoway, "Infoway Project Agreement - Personal Health Portal Phase 2"	Health and Wellness
4/1/2011	Alberta-Saskatchewan: Health, "Lloydminster On-Call Services Grant Agreement"	Health and Wellness
9/30/2011	Alberta-Canada: Royal Canadian Mounted Police, "Alberta Health and Wellness (AHW) and Royal Canadian Mounted Police (RCMP) Amending Agreement #1"	Health and Wellness
11/18/2011	Alberta-British Columbia: Health, "Eat Smart Meet Smart License Agreement"	Health and Wellness
2/3/2012	Alberta-Canada: Health Canada, "Memorandum of Agreement for Services - Action on Wellness Symposium"	Health and Wellness
2/28/2012	Alberta-Canada: Health Canada, "Information Sharing Agreement Regarding Neo-Natal Metabolic Screening"	Health and Wellness
3/12/2012	Alberta-Canada: Health Canada, "Health Care Policy Contribution Program Contribution Agreement Regarding "Facilitating Internationally Educated Health Professional Licensure in Alberta""	Health and Wellness
3/31/2012	Alberta-Canada: Public Health Agency, "Amending Agreement for Healthy Living Funding Framework Memorandum of Understanding #2"	Health and Wellness & Tourism, Parks and Recreation
4/1/2011	Alberta-Canada: Canada Mortgage and Housing Corporation, "Agreement for Investment in Affordable Housing 2011-2014"	Housing and Urban Affairs
7/4/2011	Alberta-Canada: Public Safety, "Agreement on Standard Operating Procedures for the National Emergency Response System"	Housing and Urban Affairs

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4/3/2012	Alberta-Canada: Environment Canada, "Public Alerting Agreement"	Housing and Urban Affairs
4/1/2011	Alberta-Canada-British Columbia: "Forum of Labour Market Ministers (FLMM) Labour Market Information Working Group Memorandum of Understanding 2011-2013 (Between Alberta, Canada, and British Columbia)"	Human Services
4/1/2011	Alberta-Canada-New Brunswick: "Forum of Labour Market Ministers (FLMM) Career Development Services Working Group Memorandum of Understanding 2011-2012 (Between Alberta, Canada, and New Brunswick)"	Human Services
10/1/2011	Alberta-Canada-Quebec: "Forum of Labour Market Ministers (FLMM) Labour Mobility Coordinating Group Memorandum of Understanding 2011-2013 (Between Alberta, Canada, and Quebec)"	Human Services
10/1/2011	Alberta-Canada: Aboriginal Affairs and Northern Development, "Piikani Child, Youth and Family Enhancement Master Agreement 2011 Extension Agreement"	Human Services
10/1/2011	Alberta-Canada: Aboriginal Affairs and Northern Development, "Siksika Child, Youth and Family Enhancement Master Agreement 2011 Extension Agreement"	Human Services
11/10/2011	Alberta-Canada: Human Resources and Skills Development, "Memorandum of Understanding Regarding Subject Matter Expertise for Physicians Consultations Provided by Dr. Dennis Kendel"	Human Services
11/15/2011	Alberta-Canada: Citizenship and Immigration, "Immigration Portal Agreement"	Human Services
4/1/2012	Alberta-Canada: Human Resources and Skills Development, "Targeted Initiative for Older Workers (TIOW) Amending Agreement No. 1"	Human Services
1/11/2011	Alberta-Canada: PPP Canada Inc., "Agreement to Further Develop the Evan Thomas Water and Wastewater Treatment Facilities Procurement as a Public-Private Partnership (P3) Procurement"	Infrastructure
7/1/2011	Alberta-Canada: Public Works and Government Services, "Supplementary Lease Agreement - Provincial Building/Jubilee Centre, Fort McMurray"	Infrastructure
7/1/2011	Alberta-Canada: Public Works and Government Services, "Supplementary License Agreement - Provincial Building/Jubilee Centre, Fort McMurray"	Infrastructure
10/4/2011	Alberta-Canada: PPP Canada Inc., "Term Sheet for Support from PPP Canada Inc. and the Government of Alberta for the Evan Thomas Water and Wastewater Treatment Facilities Upgrade"	Infrastructure
2/6/2012	Alberta-Canada: Heritage Canada, "Letter of Agreement Regarding the 17th Ministerial Conference on the Canadian Francophonie"	Intergovernmental, International and Aboriginal Relations

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6/11/2010	Alberta-Ukraine: Ivano-Frankivsk Oblast, "Protocol for Reaffirmation of Friendship and Cooperation Between the Province of Alberta, Canada and Ivano-Frankivsk Oblast, Ukraine"	International and Intergovernmental Relations
10/19/2010	Alberta-Russia: Yamal-Nenets Autonomous Okrug, "Joint Declaration of Intent of Co-operation Between the Province of Alberta, Canada and Yamal-Nenets Autonomous Okrug, Russia"	International and Intergovernmental Relations
11/9/2010	Alberta-Republic of Korea: Knowledge Economy, "Memorandum of Understanding Between the Ministry of Knowledge Economy of the Republic of Korea and the Government of Alberta, Canada as Represented by the Ministry of International and Intergovernmental Relations"	International and Intergovernmental Relations
4/1/2011	Alberta-Canada: Public Works and Government Services, "Fee for Service Agreement - Translation Services"	International and Intergovernmental Relations
6/30/2011	Alberta-Canada: Agriteam, "Consulting Services Operating Agreement Amendment"	International and Intergovernmental Relations
7/1/2011	Alberta-British Columbia-Saskatchewan: "Agreement of the Parties Under the New West Partnership Trade Agreement (NWPTA) with Respect to the Appointment, Funding and Management of the NWPTA Administrator"	International and Intergovernmental Relations
7/13/2011	Alberta-Canada: Agriteam, "Consulting and Professional Services Contract - Amendment 1"	International and Intergovernmental Relations
4/1/2011	Alberta-Canada: Justice, "Family Justice Project 2011-2012 Funding Agreement (Supporting Families Fund)"	Justice and Attorney General
5/2/2011	Alberta-British Columbia-Manitoba-Ontario-New Brunswick-Nova Scotia: "Interjurisdictional Information Sharing Agreement on Civil Forfeiture"	Justice and Attorney General
5/25/2011	Alberta-Canada: Justice, Public Safety, "Memorandum of Understanding in Relation to the Building Bridges: Mental Health and the Justice System Symposium"	Justice and Attorney General
8/1/2011	Alberta-Nunavut: Justice, "Medical Examiner's Office Service Agreement"	Justice and Attorney General
10/26/2011	Alberta-Canada: Justice, "General Terms of Reference for the Use of the Family Orders and Agreements Enforcement Assistance (FOAEA) Services"	Justice and Attorney General
10/31/2011	Alberta-Saskatchewan: Justice and Attorney General, "Memorandum of Understanding Regarding the Use of Video Conference Technology for Relevant Court Proceedings"	Justice and Attorney General
1/27/2012	Alberta-Canada: Justice, Public Safety, "Memorandum of Understanding in Relation to the Alberta Gang Reduction Training Symposium"	Justice and Attorney General
1/30/2012	Alberta-Saskatchewan: Justice and Attorney General, "Witness Security Program Software Agreement"	Justice and Attorney General

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4/1/2012	Alberta-British Columbia: Justice, "Memorandum of Understanding in Relation to the Youth Gang Prevention Toolkit"	Justice and Attorney General
4/1/2012	Alberta-Canada: Justice, "Contribution Agreement for Transfer Payment for Operation of the Calgary Drug Treatment and Restoration Court"	Justice and Attorney General
4/1/2011	Alberta-Canada: Aboriginal Affairs and North Development, "Comprehensive Funding Arrangement 2011/12 Extension"	Seniors
5/12/2011	Alberta-British Columbia: Community Living, "My Life: Personal Outcomes Index and Associated Materials License Agreement"	Seniors
4/12/2011	Alberta-Canada: National Research Council, "Registries Online-Electronic Access Agreement (CORES) with National Research Council"	Service Alberta
5/20/2011	Alberta-Canada: Canada Border Services Agency, "Amending Agreement for Access to Information as Required by the Access to Motor Vehicle Information Regulation (AMVIR)"	Service Alberta
7/11/2011	Alberta-Yukon: Highways and Public Works, "Memorandum of Understanding for the Sharing of the Records Scheduling System Software"	Service Alberta
8/3/2011	Alberta-Canada: Canada Revenue Agency, "Memorandum of Understanding for Information Sharing Between the Canada Revenue Agency and Alberta Vital Statistics"	Service Alberta
8/30/2011	Alberta-Canada: Canada Revenue Agency, "Registries Online-Electronic Access Agreement (CORES) with Canada Revenue Agency"	Service Alberta
9/20/2011	Alberta-Canada: Health Canada, "Registries Online-Electronic Access Agreement (APRES) with Health Canada"	Service Alberta
9/20/2011	Alberta-Canada: Health Canada, "Registries Online-Electronic Access Agreement (CORES) with Health Canada"	Service Alberta
1/9/2012	Alberta-British Columbia: Transportation and Infrastructure, "Amending Agreement for Access to Information as Required by the Access to Motor Vehicle Information Regulation (AMVIR)"	Service Alberta
2/10/2012	Alberta-Saskatchewan: Government Services, "Registries Online-Electronic Access Agreement (APRES) with Government Services"	Service Alberta
2/10/2012	Alberta-Saskatchewan: Government Services, "Registries Online-Electronic Access Agreement (CORES) with Government Services"	Service Alberta
2/18/2011	Alberta-Canada: Health Canada, "QP Source Professional Subscription Agreement with Health Canada, Policy Section"	Service Alberta - Queen's Printer
3/17/2011	Alberta-Ontario: Legislative Assembly of Ontario, "QP Source Professional Subscription Agreement with Legislative Assembly of Ontario"	Service Alberta - Queen's Printer

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2/2/2011	Alberta-Canada: National Defence, "D202158 Agreement for Temporary Use of Real Property"	Solicitor General and Public Security
3/31/2011	Alberta-Canada: Public Safety-Blood Tribe Tribal Council, "Blood Tribe Policing Agreement - Amendments No. 7, No. 8, No. 9 and No. 10"	Solicitor General and Public Security
4/1/2011	Alberta-Canada: Royal Canadian Mounted Police, "Traffic Memorandum of Understanding"	Solicitor General and Public Security
4/1/2011	Alberta-Canada: Public Safety-Royal Canadian Mounted Police, "Framework Agreement for the Continuation of the Royal Canadian Mounted Police Aboriginal Community Constable Program (ACCP) - Amendment No. 3"	Solicitor General and Public Security
4/1/2011	Alberta-Canada: Public Safety-Bigstone Cree Nation, "Bigstone Cree Nation Community Tripartite Agreement - Amendment No. 2 and No. 3"	Solicitor General and Public Security
4/1/2011	Alberta-Canada: Public Safety-Duncan's First Nation, "Duncan's First Nation Community Tripartite Agreement - Amendment No. 3"	Solicitor General and Public Security
4/1/2011	Alberta-Canada: Public Safety-Ermineskin Tribe-Montana First Nation-Samson Cree Nation, "Ermineskin Tribe, Montana First Nation, Samson Cree Nation Community Tripartite Agreement - Amendment No. 2"	Solicitor General and Public Security
4/1/2011	Alberta-Canada: Public Safety-Lesser Slave Lake Indian Regional Council-Royal Canadian Mounted Police, "Lesser Slave Lake/ Lakeshore Regional Police Tripartite Agreement - Amendments No. 3, No. 4 and No. 5"	Solicitor General and Public Security
4/1/2011	Alberta-Canada: Public Safety-North Peace Tribal Council-Royal Canadian Mounted Police, "North Peace Tribal Council - Transitional Tripartite Agreement - Amendment No. 2 and No. 3"	Solicitor General and Public Security
4/1/2011	Alberta-Canada: Public Safety-Royal Canadian Mounted Police, "First Nations Community Policing Service (FNCPS) Framework Agreement - Amendment No. 5 and No. 6"	Solicitor General and Public Security
4/1/2011	Alberta-Canada: Public Safety and Emergency Preparedness-Stoney Nakoda First Nations, "Stoney Nakoda First Nations Community Tripartite Agreement - Amendment No. 2"	Solicitor General and Public Security
4/1/2011	Alberta-Canada: Public Safety and Emergency Preparedness-Sturgeon Lake Cree Nation, "Sturgeon Lake Cree Nation Tripartite Agreement - Amendment No. 3"	Solicitor General and Public Security
4/1/2011	Alberta-Canada: Royal Canadian Mounted Police, "Traffic Memorandum of Understanding Amendment No. 1"	Solicitor General and Public Security
4/1/2011	Alberta-Canada: Public Safety and Emergency Preparedness-Tsuu T'ina Nation, "Tsuu T'ina Nation Police Service Agreement - Amendment No. 7 and No. 8"	Solicitor General and Public Security
5/1/2011	Alberta-Canada: Privy Council Office, "An Arrangement for Sharing of Sensitive Federal Intelligence on National and Public Security Matters"	Solicitor General and Public Security

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7/27/2011	Alberta-British Columbia: Solicitor General, "Electronic Monitoring Agreement"	Solicitor General and Public Security
8/29/2011	Alberta-Canada: National Defence, "Staff College Agreement"	Solicitor General and Public Security
10/18/2011	Alberta-Canada: Royal Canadian Mounted Police, "Province of Alberta Communications System (PACS) Radio Sites Memorandum of Understanding"	Solicitor General and Public Security
10/23/2011	Alberta-Canada: National Defence, "Letter of Agreement for Department of National Defence Conference"	Solicitor General and Public Security
10/24/2011	Alberta-Canada: Public Safety and Emergency Preparedness-Blood Tribe Police Service, "Blood Tribe Provision of Policing Services - Tripartite Contribution Agreement"	Solicitor General and Public Security
11/1/2011	Alberta-Canada: Royal Canadian Mounted Police, "Alberta Law Enforcement Response Teams (ALERT) Memorandum of Understanding"	Solicitor General and Public Security
11/20/2011	Alberta-Ontario: Community Safety and Correctional Services / Queen's Printer, "Medical Guidelines for Police Recruits Licensing Agreement Extension"	Solicitor General and Public Security
12/7/2011	Alberta-Ontario: Community Safety and Correctional Services / Queen's Printer, "Physical Readiness Evaluation for Police Recruits (A-PREP) Licensing Agreement Extension"	Solicitor General and Public Security
12/9/2011	Alberta-Canada: Justice, "Memorandum of Agreement Respecting Federal Contributions to Youth Justice Services and Programs"	Solicitor General and Public Security
1/27/2012	Alberta-Canada: Royal Canadian Mounted Police, "Memorandum of Understanding Concerning the Secondment of Royal Canadian Mounted Police (RCMP)'s Forensic Science and Identification Services (FSIS) Member to the Justice and Solicitor General"	Solicitor General and Public Security
3/1/2012	Alberta-Canada-Yukon: "Serious Incident Response Team (ASIRT) Memorandum of Understanding"	Solicitor General and Public Security
3/14/2012	Alberta-Canada: Centre for Security Science, "Letter of Agreement Regarding the Conducted Energy Weapon Strategic Initiative"	Solicitor General and Public Security
4/1/2012	Alberta-Canada: Public Safety, "Agreement to Extend the Exchange of Services Agreement"	Solicitor General and Public Security
4/1/2012	Alberta-Canada: Public Safety, "Agreement to Amend the Chart of Accounts - Provincial in the (Exchange of Prisoners) Exchange of Services Agreement"	Solicitor General and Public Security
4/1/2012	Alberta-Canada: Public Safety, "Amendment to the Agreement Respecting Biology Casework Analysis"	Solicitor General and Public Security
4/1/2012	Alberta-Canada: Royal Canadian Mounted Police, "Provincial Police Service Agreement (PPSA)"	Solicitor General and Public Security

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4/1/2012	Alberta-Yukon: Justice, "Alberta Serious Incident Response Team (ASIRT) Framework Agreement"	Solicitor General and Public Security
4/1/2011	Alberta-Canada: Indian and Northern Affairs, "Multi Year Comprehensive Funding Agreement (Agreement No: 10-11-00-9801-03)"	Sustainable Resource Development
4/1/2011	Alberta-Canada-British Columbia-Ontario-Quebec-Nova Scotia-Yukon-Northwest Territories: "Canadian Council of Forest Ministers Forest in Mind Program Specified Purpose Account Agreement"	Sustainable Resource Development
11/9/2011	Alberta-Canada: Natural Resources Canada, "National Forest Pest Strategy Mountain Pine Beetle Workshop Contribution Agreement"	Sustainable Resource Development
1/17/2012	Alberta-Canada-Saskatchewan-Manitoba-Ontario-Quebec-New Brunswick-Nova Scotia-Prince Edward Island-Newfoundland and Labrador-Yukon-Northwest Territories-Nunavut: "Importance of Nature to Canadians Survey Specified Purpose Account Agreement"	Sustainable Resource Development
1/18/2012	Alberta-Saskatchewan: Environment, "Memorandum of Agreement Regarding the Control and Management of Mountain Pine Beetle Infestation"	Sustainable Resource Development
3/28/2012	Alberta-Canada: Natural Resources Canada, "Memorandum of Understanding for the Remeasurement of the National Forest Inventory Appendix 1"	Sustainable Resource Development
3/29/2012	Alberta-Canada: Department of Fisheries and Oceans, "South Saskatchewan River Lake Sturgeon Acoustic Tagging and Monitoring Agreement"	Sustainable Resource Development
4/1/2012	Alberta-Canada: Natural Resources Canada, "Letter of Agreement, Mitigate Spruce Budworm Damage"	Sustainable Resource Development
11/1/2010	Alberta-Canada: Parks Canada, "Memorandum of Agreement for Equestrian Services"	Tourism, Parks and Recreation
4/1/2011	Alberta-Canada: Heritage Canada, "2011/2012 Extension Agreements for the Bilateral Agreements to Advance Aboriginal Sports Participation"	Tourism, Parks and Recreation
4/1/2011	Alberta-Canada: Statistics Canada, "Letter of Agreement"	Tourism, Parks and Recreation
8/1/2011	Alberta-Canada: Canadian Tourism Commission, "Collaborative Research Agreement Between the Provinces and Territories and the Canadian Tourism Commission (Global Tourism Watch Year Five (2011))"	Tourism, Parks and Recreation
9/1/2011	Alberta-Canada: Parks Canada, "Contract Agreement - Calgary International Airport"	Tourism, Parks and Recreation
1/1/2012	Alberta-Canada: Statistics Canada, "Contract Agreement - Visitor Data Collection"	Tourism, Parks and Recreation

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1/12/2012	Alberta-Canada: Royal Canadian Mounted Police, "Memorandum of Understanding for Access to the Canadian Police Information Centre System"	Tourism, Parks and Recreation
4/1/2011	Alberta-Canada: Indian and Northern Affairs, "Multi Comprehensive Funding Agreement Extension Regarding the Garden River Road"	Transportation
7/1/2011	Alberta-Canada: PPP Canada Inc., "PPP Canada Inc. Conditional Cost Sharing Agreement - North East Anthony Henday"	Transportation
8/19/2011	Alberta-Canada-British Columbia: "Tourism Collaboration Agreement for Canada's West Winter Campaign 2011/12 CAD $100,000"	Travel Alberta
9/1/2011	Alberta-Canada: Canadian Tourism Commission, "License Agreement – Market Investment Model (MIM)/Return on Investment Model (RIM)"	Travel Alberta
7/13/2011	Alberta-Canada: Infrastructure, "Infrastructure Stimulus Fund Schedule E"	Treasury Board and Enterprise

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